## REPSOI

## **OTM-R Checklist**

Case number: 2020ES540850

Name Organisation under review: Repsol

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## Open, Transparent and Merit-Based Recruitment (OTM-R Checklist)

A specific self-assessment checklist is provided for Open, Transparent and Merit-Based Recruitment (OTM-R). Please report on the status of achievement, also detail on the indicators and the form of measurement used.

| OTM-R checklist for organisations  |      |                  |                 |  |   |
|--|------|------------------|-----------------|--|---|
|  | Open | Trans-<br>parent | Merit-<br>based | Answer: ++ Yes, completely +/-Yes, substantially -/+ Yes, partially No | *Suggested indicators (or form of measurement)  |
| OTM-R system   |      |                  |                 |  |   |
| 1. Have we published a version of our OTM-R policy online (in the national language and in English)? | х    | х                | х               | ++ Yes completely  | See: https://www.repsol.com/en/energy-and-innovation/index.cshtml Indicator: Current website evolution. |

| 2. Do we have an internal guide setting out clear OTM-R procedures and practices for all types of positions? | х | х | х | ++Yes completely         | Yes, linked to Human Resources Procedures and practices. See GAP Analysis (Charter and Code Checklist) related to selection process executed by People & organization area (Human resources). Indicator: In the future the yearly HR quality auditing system report related to the selection of scientists.  |
|--|---|---|---|--------------------------|--|
| 3. Is everyone involved in the process sufficiently trained in the area of OTM-R?                            | х | х | х | +/- Yes<br>substantially | Yes, substantially. See GAP Analysis (Charter and Code Checklist) related to selection process executed by People & organization area (Human resources).  As an improvement action, an alignment and assessment session will be defined for technical evaluators of the selection process.  Indicator: Yearly HR quality auditing system related to the selection of scientists. |
| 4. Do we make (sufficient) use of e-recruitment tools?   | х | X |   | ++Yes completely         | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process and the quality control system. Indicator: Scientific/researcher demand coverage by e-recruitment tools. (yearly HR quality auditing system report).   |
| 5. Do we have a quality control system for OTM-R in place?   | х | х | x | -/+ Yes partially        | Yes, linked to P&O, HHRR, and area strategical objectives. As a corporate policy, we carry out internal and external audits of our selection processes to assure they comply with the policies, norms, and procedures.  Indicator: yearly HR quality auditing system report related to the selection of scientists.  |
| 6. Does our current OTM-R policy encourage external candidates to apply?                                     | х | x | х | ++Yes completely         | Yes, Repsol publicly adverts the profiles and functions in the corporate website to attract talent. See: https://www.repsol.com/en/careers/index.cshtml Indicator: Current website evolution.  |
| 7. Is our current OTM-R policy in line with policies to attract researchers from abroad?                     | х | х | х | ++Yes completely         | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: In the future yearly HR quality auditing system report related to the selection of scientists.   |

| 8. Is our current OTM-R policy in line with policies to attract underrepresented groups?   | х | х | х | ++Yes completely         | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process in relationship with the integration of underrepresented groups aligned with Repsol's values of no discrimination. Indicator: yearly HR quality auditing system report related to the selection of scientists. |
|--|---|---|---|--------------------------|--|
| 9. Is our current OTM-R policy in line with policies to provide attractive working conditions for researchers?                   | х | х | х | ++Yes completely         | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: HR quality benchmarking system report related to the selection of scientists and internal culture surveys.   |
| 10. Do we have means to monitor whether the most suitable researchers apply?   |   |   |   | +/- Yes<br>substantially | Yes. Indicator: yearly HR quality benchmarking system report related to the selection of scientists and internal culture surveys.  |
| Advertising and application phase  |   |   |   |                          |  |
| 11. Do we have clear guidelines or templates (e.g., EURAXESS) for advertising positions?   | х | х |   | ++Yes completely         | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process and the job profile. See job profiles offered in: https://repsol.wd3.myworkdayjobs.com/en/Repsol Indicator: yearly HR quality auditing system report (linked to the evolution of guidelines/ templates).       |
| 12. Do we include in the job advertisement references/links to all the elements foreseen in the relevant section of the toolkit? | Х | Х |   | ++Yes completely         | Yes, See job profiles offered in https://repsol.wd3.myworkdayjobs.com/en/Repsol Indicator: yearly HR quality auditing system report related to the selection of scientists.  |
| 13. Do we make full use of EURAXESS to ensure our research vacancies reach a wider audience?                                     | х | х |   | No                       | Not yet, as a part of our certification process is to include the research vacancies in EURAXESS database.  Indicator: To be included in the HR procedure for selection. Afterward in the yearly HR quality auditing system report.  |
| 14. Do we make use of other job advertising tools?   | х | х |   | +/- Yes<br>substantially | Yes, we use several job advertising tools in addition to the corporate websites, social networks (Linkedin, infojobs, and specialized websites). See GAP Analysis (Charter and Code Checklist) related to the selection process.   |

|  |   |   |   |                          | Indicator: yearly HR quality auditing system report related to the selection of scientists.  |
|--|---|---|---|--------------------------|--|
| 15. Do we keep the administrative burden to a  | X |   |   | +/- Yes                  | Yes, the information to be informed by the   |
| minimum for the candidate?   |   |   |   | substantially            | candidate is defined to minimize the administrative burden. Indicator: The information to be considered in the selection process is added in only one step. In the future yearly HR quality auditing system report.  See: https://repsol.wd3.myworkdayjobs.com/en/Repsol |
|  |   |   |   |                          | /introduceYourself   |
| Selection and evaluation phase   |   |   |   |                          |  |
| 16. Do we have clear rules governing the appointment of selection committees?  |   | х | х | +/- Yes<br>substantially | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: In the future yearly HR quality auditing system related to the selection of scientists.  |
| 17. Do we have clear rules concerning the composition of selection committees?   |   | х | х | -/+ Yes partially        | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: In the future yearly HR quality auditing system related to the selection of scientists.  |
| 18. Are the committees sufficiently gender-balanced?   |   | х | х | +/- Yes<br>substantially | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: In the future yearly HR quality auditing system related to the selection of scientists.  |
| 19. Do we have clear guidelines for selection committees which help to judge 'merit' in a way that leads to the best candidate being selected? |   |   | х | +/- Yes<br>substantially | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: In the future yearly HR quality auditing system related to the selection of scientists.  |
| Appointment phase  |   |   |   |                          |  |
| 20. Do we inform all applicants at the end of the selection process?   |   | х |   | ++Yes completely         | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: Yearly HR quality auditing system related to the selection of scientists.  |
| 21. Do we provide adequate feedback to interviewees?   |   | х |   | -/+ Yes partially        | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: Yearly HR quality auditing system related to the selection of scientists.  |

|  |   |                   | Indicator: Yearly HR quality auditing system related to the selection of scientists.   |
|--|---|-------------------|--|
| 22. Do we have an appropriate complaints mechanism in place?                         | х | -/+ Yes partially | Yes, see GAP Analysis (Charter and Code Checklist) related to the selection process. Indicator: Yearly HR quality auditing system related to the selection of scientists. Indicator: In the future to be included in the yearly HR quality auditing system related to the selection of scientists. |
| Overall assessment   |   |                   |  |
| 23. Do we have a system in place to assess whether OTM-R delivers on its objectives? |   | -/+ Yes partially | Yes, linked to our HR quality system. Indicator: In the future to be included in the yearly HR quality auditing system related to the selection of scientists.   |