## Investor Update

April 2022





The Repsol Commitment Net Zero Emissions by 2050

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## Strategic Plan 2021-2025: Delivering a compelling investment case into the Transition





- A legacy double-geared engine providing cash-flow and solid foundations for the Transition
- Profitable business platforms with leading advantaged positions: Iberia & Downstream
- New operating model, catalyzing value transparency & De-carbonization
- Leading shareholder distribution with a top quartile remuneration
- Preserving our financial strength

- A **profitable** ambition of net zero emissions and multienergy **company growth** (FCF growth)
- Distinctive potential for transformation to 2030 in terms of speed, intensity and feasibility

## Index

- **01.** Path to 2030
- **02.** Strategy 2021-2025
- **03**. Business strategies
- **04**. Stepping up energy transition
- **05.** Delivery 2022



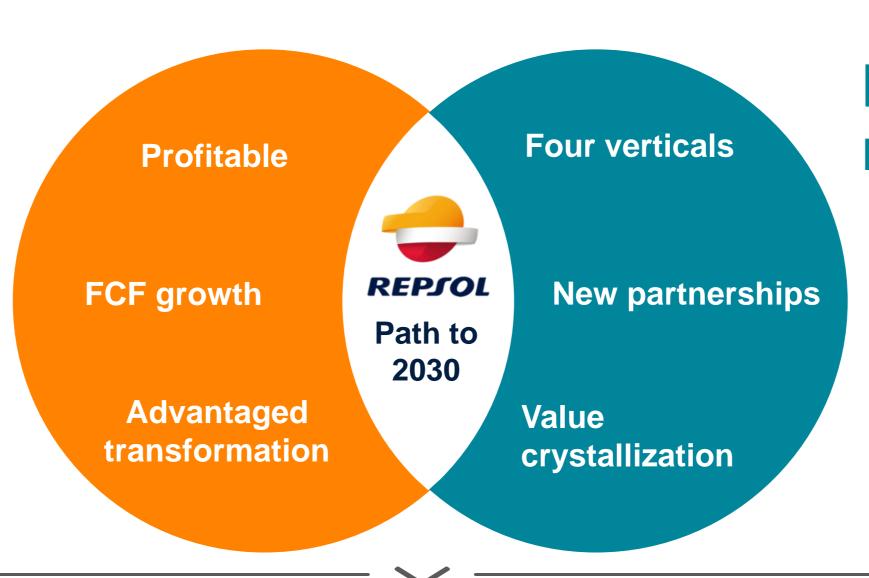
## Path to 2030



### **Ambitious transformation journey to thrive in Energy Transition**



De-carbonize the portfolio



New operating model

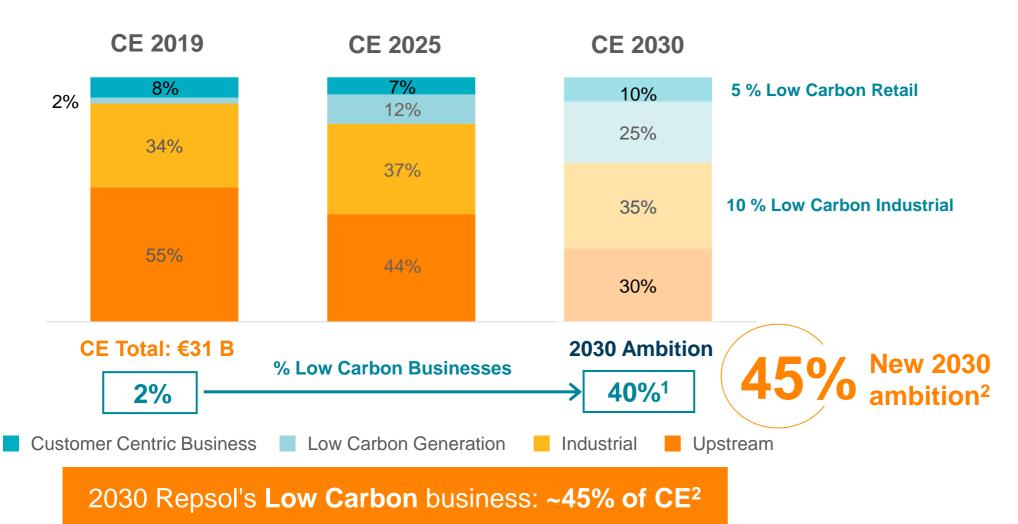
**Towards Net Zero emissions** 

Leading investor proposition

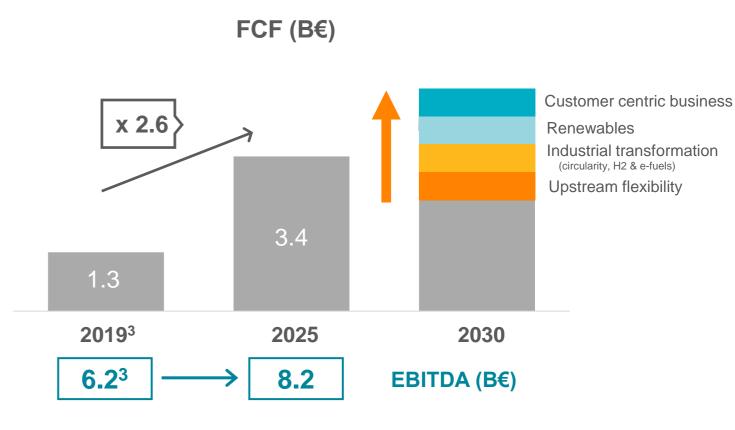
### Repsol 2030: A more sustainable, balanced and profitable company







#### Strong cash-flow growth



**Growing 2030 FCF** well above 2025

<sup>1.</sup> Increase in low carbon CE through investments in low carbon generation, new industrial low carbon platforms (circularity, H<sub>2</sub> & e-fuels, etc.), decarbonization through efficiency initiatives, e-mobility, and value-added services, among others

<sup>2.</sup> The Capital Employed in Low Carbon Businesses by 2030 increases to 45% from the original SP objective of 40% 3. In homogeneous price basis @\$50/bbl & \$2.5 HH Note: CE of RES considering consolidation by the proportional method. Capital employed figures not including Corporation (€2 B in 2019)

## **Strategy 2021-25:**



02.

## Delivering financial targets while transforming the company

Ambition 21-25



2021 - 2022

2023 - 2025

# Ensuring strong performance and financial strength In an uncertain economic and commodities environment

- Efficiency & capital discipline
- Capex reduction
- Prudent financial policy and commitment with current credit rating

## Accelerating transformation and delivering growth

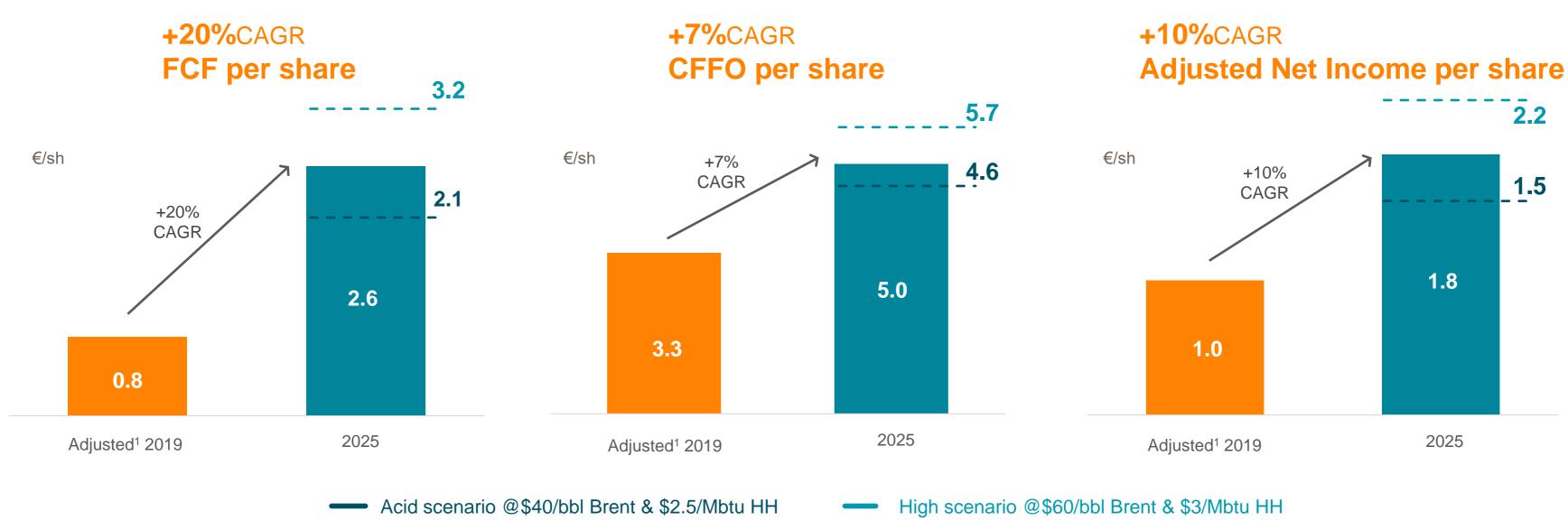
- Portfolio optimization & new business platforms
- Metrics growth & high Capex intensity
- ROCE and gearing

Self-financed plan @\$50/bbl & \$2.5 HH

Ensuring shareholder value maximization

## Strong growth in per share metrics driving valuation upsides





 <sup>2019 @\$50/</sup>bbl & \$2.5 HH
 Note: Base scenario @\$50/bbl & \$2.5 HH; Note of shares in 2019 (1,527) vs 2025 (1,327, subject to Base Case price deck)

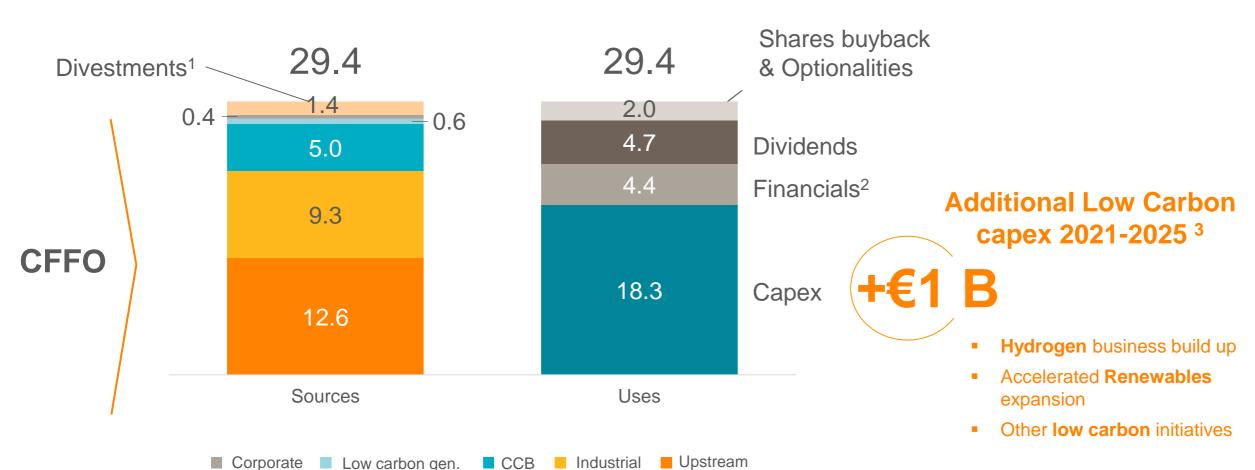
### **Self-financed plan**

Cash generation



#### Cumulative sources and uses of cash, 2021-2025 (B€)







< \$45/bbl FCF BE pre-SBB

<sup>1.</sup> Includes RES portfolio divestments. Other potential inorganic transactions driven by new corporate model, are not included in this Sources and Uses of cash. 2. Includes interests and others as dividend to minority shareholders and hybrid bond interests

<sup>3..</sup> Corresponds to a +€1 B low carbon capex increase over the original objective in the Strategic Plan

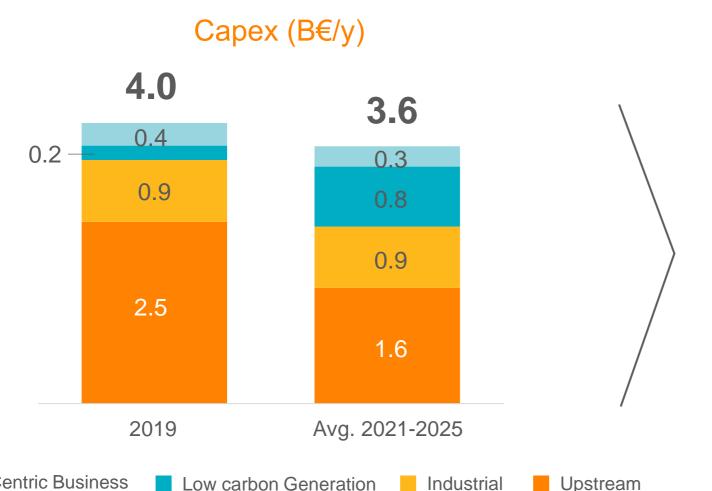
### Discipline, flexibility and transformation

Capex 21-25

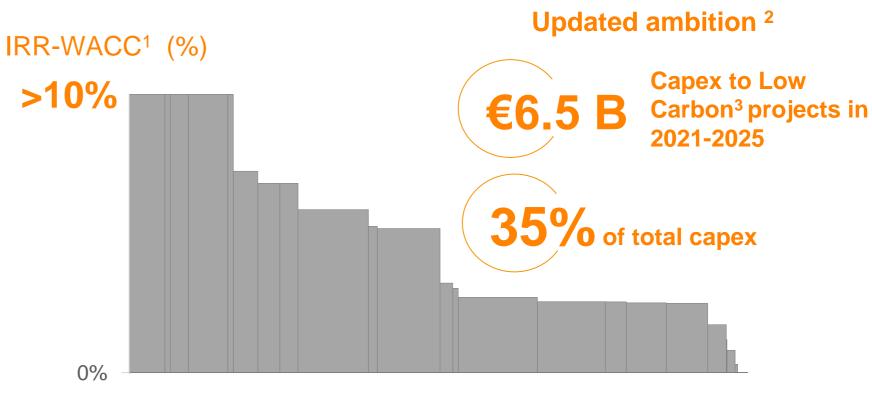


#### **Updated ambitions**

### Building up transformation within 2021-2025 Profitable de



#### Profitable decarbonization



2021-25 Low Carbon CAPEX (B€)

Customer-Centric Business

1. Specific WACC per each business

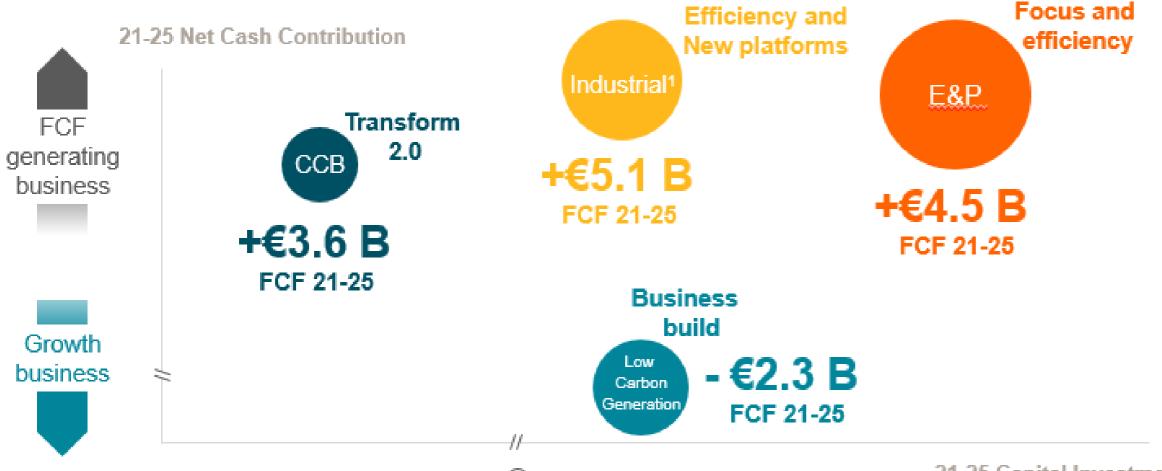
<sup>2.</sup> The total capex in low carbon projects increases to ~€6.5 in 2021-2025 from the original SP objective of 30% locuses low carbon generation investments, new low carbon platforms, decarbonization efficiency investments, and value-added services.

<sup>3.</sup> Includes low carbon generation investments, new low carbon platforms, decarbonization efficiency investments, e-mobility, and value-added services Note: Not including Corporation in capex numbers.

## Legacy and new businesses driving portfolio performance along the Transition



### Contribution to portfolio financial profile 21-25



Capital Employed 2025

## Contribution to carbon intensity reduction

Low carbon strategies

CIRCULAR

LOW CARBON PRODUCTS

PORTFOLIO DECARBONIZE

CUSTOMER

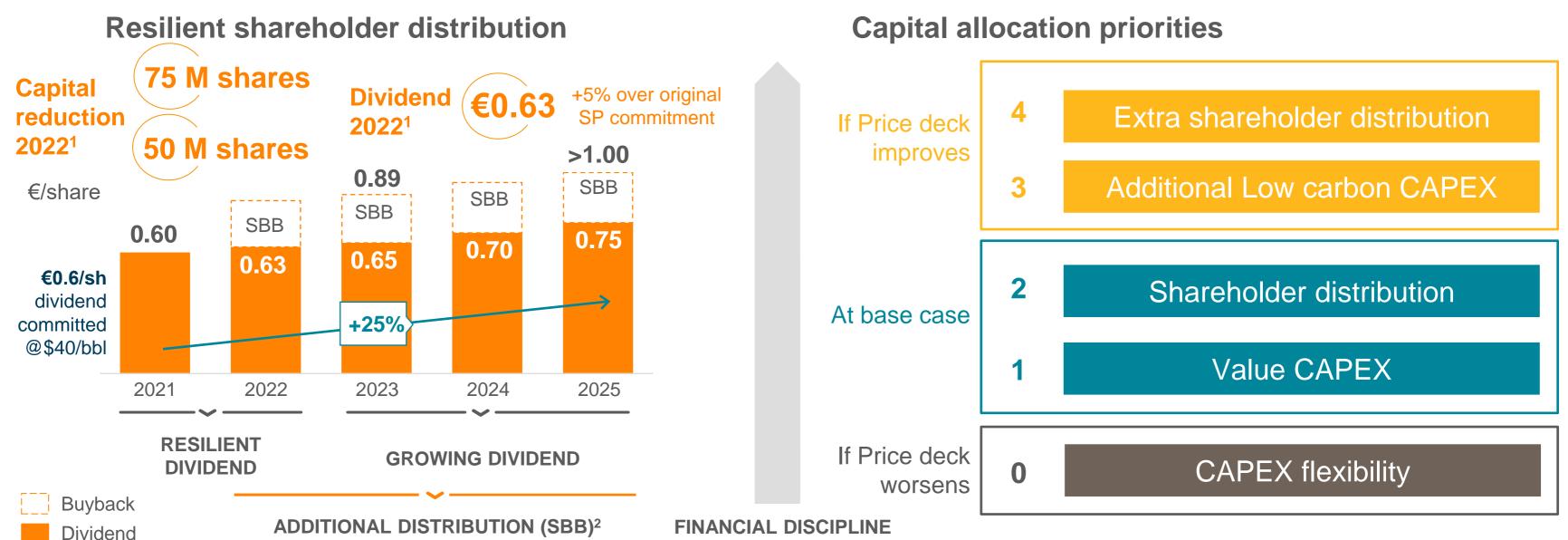
LOW CARBON GENERATION

21-25 Capital Investment

### Leading distribution and clear capital allocation framework

REPSOL

Capital allocation 21-25

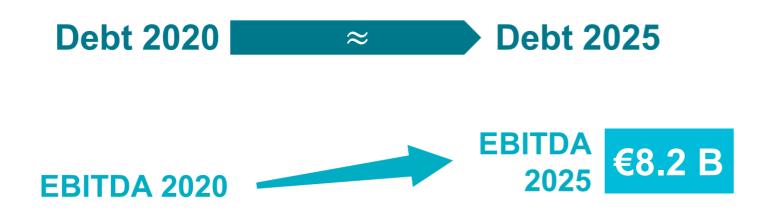


<sup>2) 200</sup> M shares in the SP period: 50 M sh/y in 2022-25. €1.4-2.0B cash sources allocated to SBB

### Specific gearing target range, preserving a strong financial structure



2021-2025 gearing<sup>1</sup> 25% average

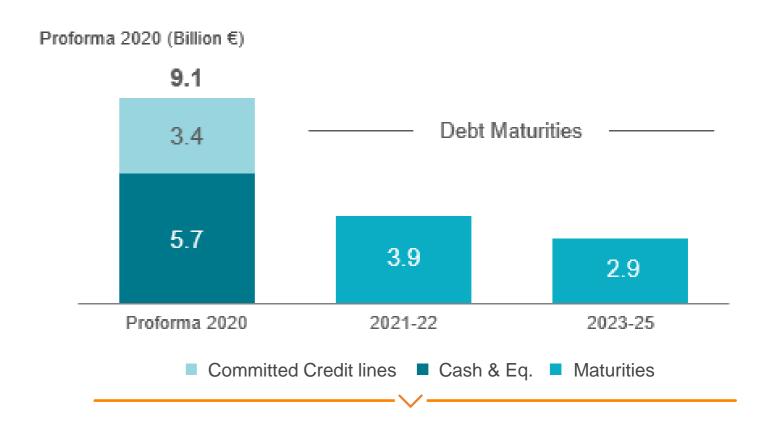


Same Debt with strong EBITDA growth



Gearing<sup>1</sup> threshold clearly below 30%

#### **Strong Liquidity Position**





- Current liquidity covering > 1.3 times total maturities in the whole period Affordable and well-distributed maturities through the SP horizon
- Diversified financing sources including hybrids

1. Gearing ratio defined as reported net debt / (net debt + equity)

## **Business strategies**

03.



## **Setting the new business priorities**

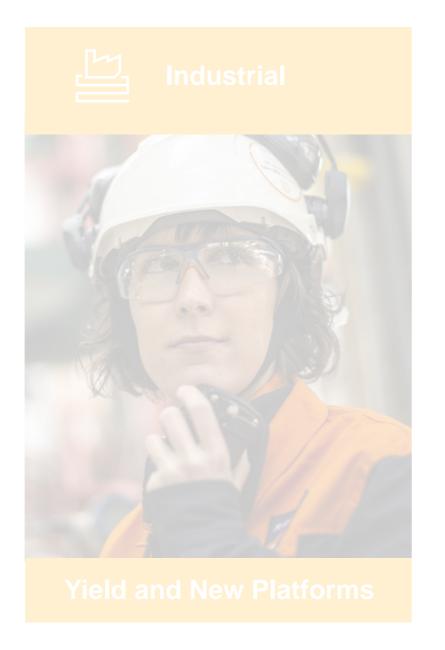


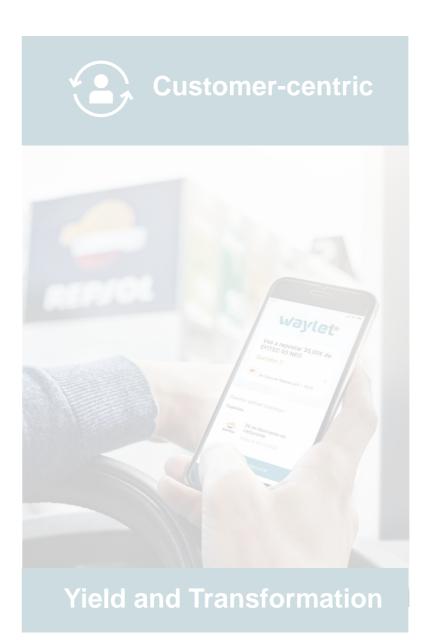


Upstream



**Yield and Focus** 







### Repsol E&P priorities 2021-25



- FCF as a priority (Leading FCF B-even)
- 2 Resilient Value delivery

3 Focused portfolio

Tier 1 CO<sub>2</sub> emissions

- FCF breakeven <\$40/bbl</li>
- Low capital intensity and flexibility
- Generate €4.5 B FCF
   @\$50/bbl & \$2.5 HH
- -15% OPEX reduction

- Top leading project profitability
- Short pay-back
- Digital program
- Reduction of -30% G&A

- Value over volume
  - Flexible production level (~620 kboed 2021-25)
  - <14 countries</li>
- Leaner and focused exploration

- Emissions intensity reduction of 75%
- Streamlining to a leaner upstream portfolio
- Decline/exit of carbon intensive and non-core assets

## Focus on capital efficiency and cash generation

Upstream



FCF (B€) @50/2.5



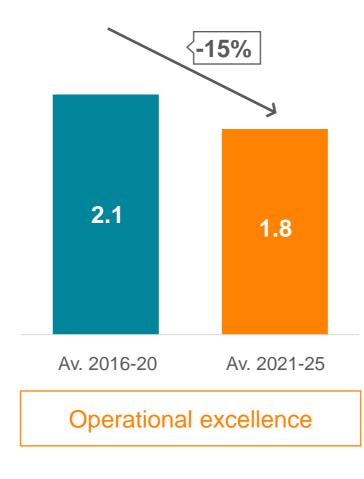
Av. 2016-18 Av. 2019-20 Av. 2021-25

Cash generator role

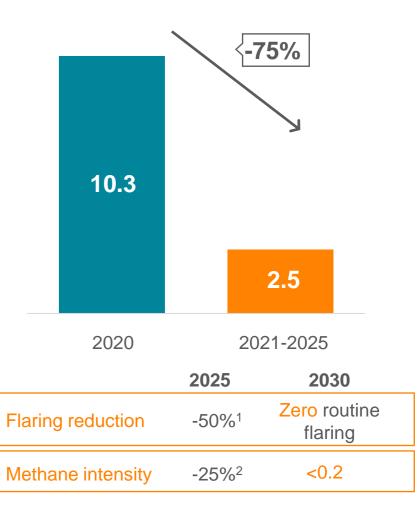
FCF BE, Brent (\$/bbl)



**OPEX** reduction (B€)



**Emissions reduction (Mt CO<sub>2</sub>)** 

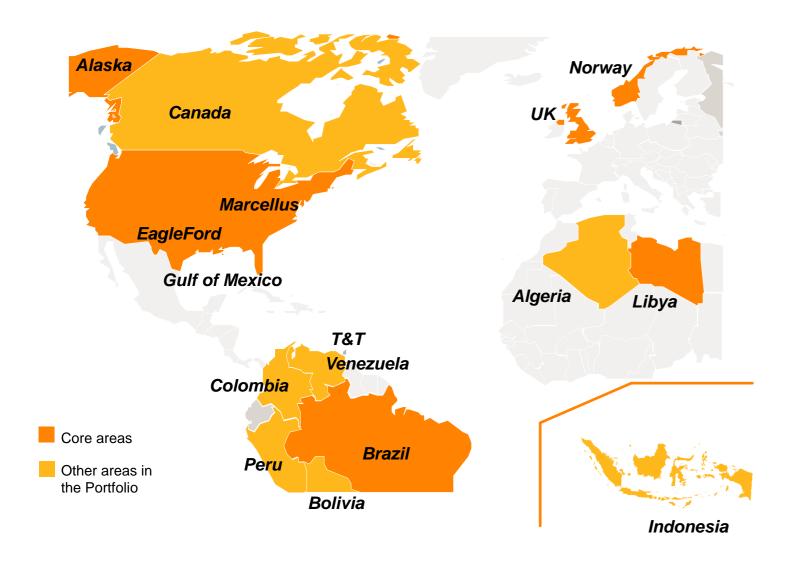


## Focus portfolio and capex allocation: Playing to our core areas





#### Portfolio span reduction → from >25 to <14 countries ambition

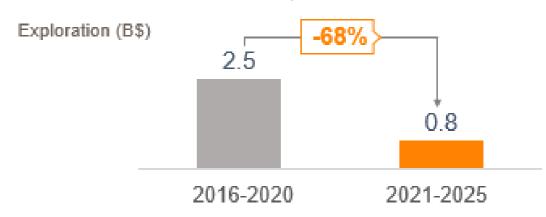


#### Highly selective new exploration strategy

## Successful track record discovering additional resources in productive basins recently

- Alaska North Slope: Horseshoe Mitquq/Stirrup
- US GoM: Black-tip/Monument
- Mex GoM: Polok/Chinwol
- Colombia Llanos: Lorito
- S. Sumatra: Sakakemang

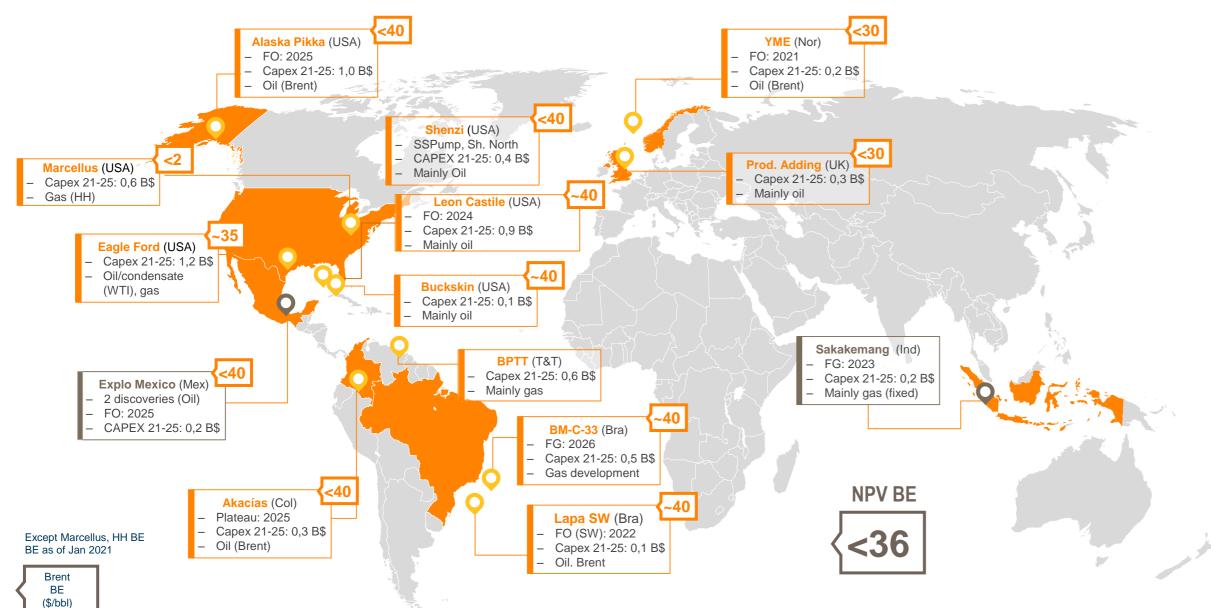
## Renewed strategy. Leaner and focused on productive basins, to shorten the cycle



### Focus portfolio and capex allocation: projects self-funded 21-25

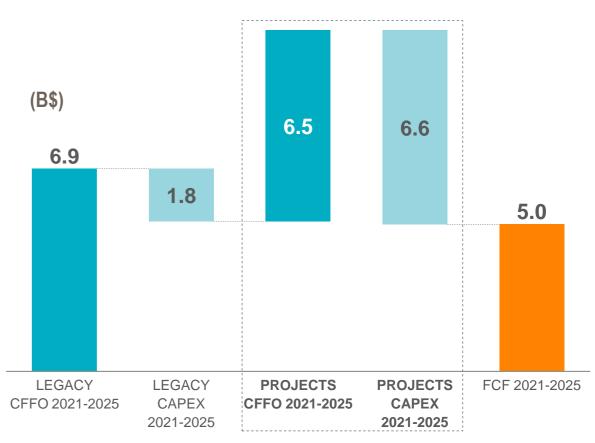
Upstream

#### Resilient and Flexible capital program







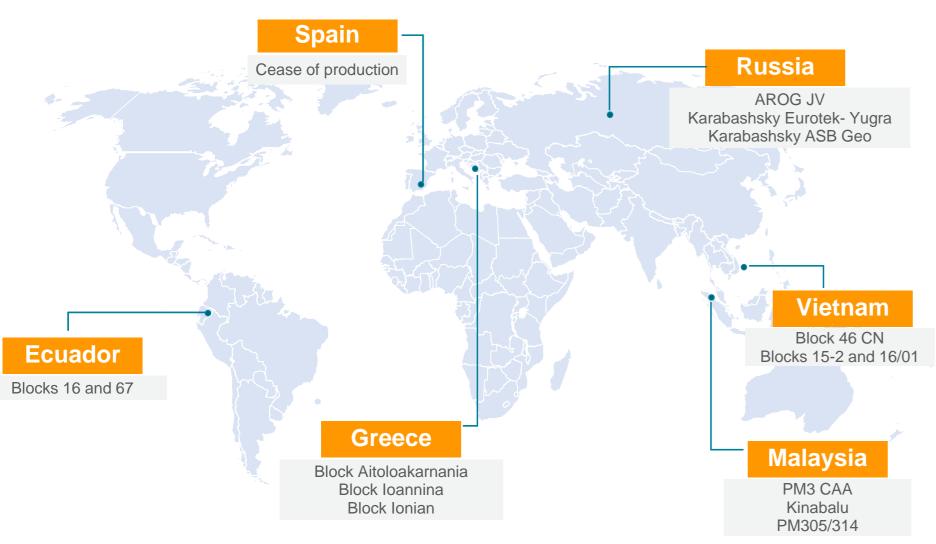


## Progressing in portfolio rationalization and FIDs

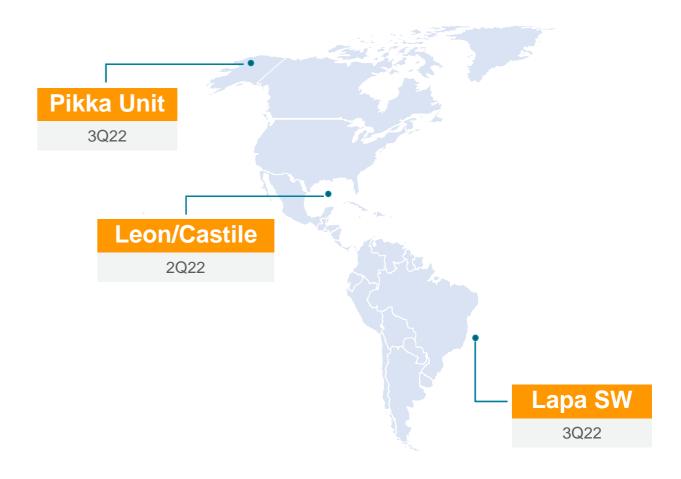
Upstream



#### Portfolio rationalization



#### FIDs 2022



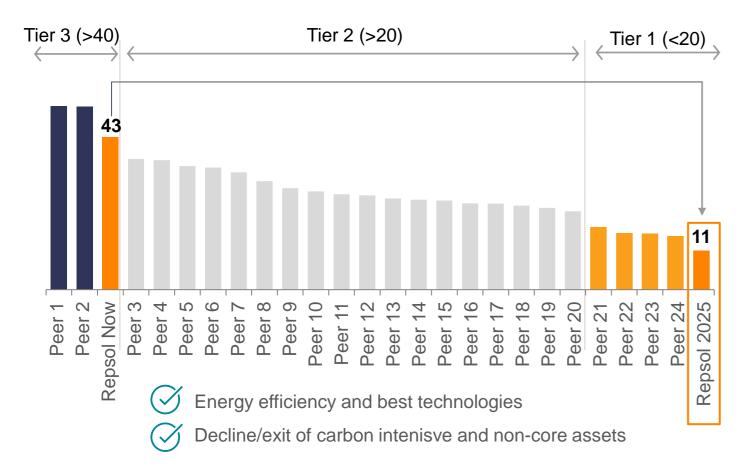
#### Completed the exit from Upstream operations in six countries

## High grading portfolio supporting carbon intensity reduction



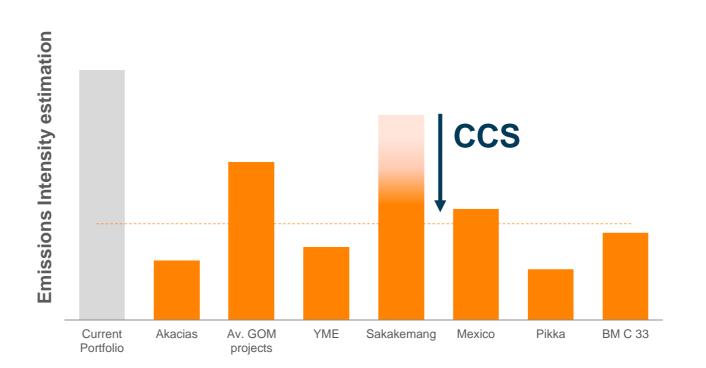
## Repsol to become tier 1 lowest carbon intensity with a 75% reduction

Emissions intensity per barrel produced (kgCO<sub>2</sub>/boe)



## High growth new barrels with lower emission intensity

New production pushes down emissions intensity



## Emissions reduction projects in most intensive assets

#### Sakakemang:

CCS project in FFD phase with 1.5-2 Mt CO₂ per year captured and a total investment of €247 M

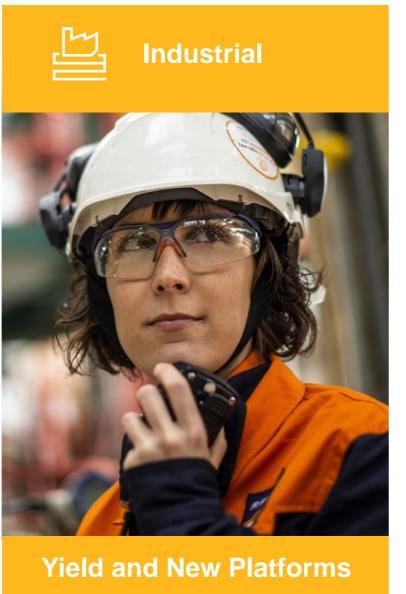
## **Setting the new business priorities**

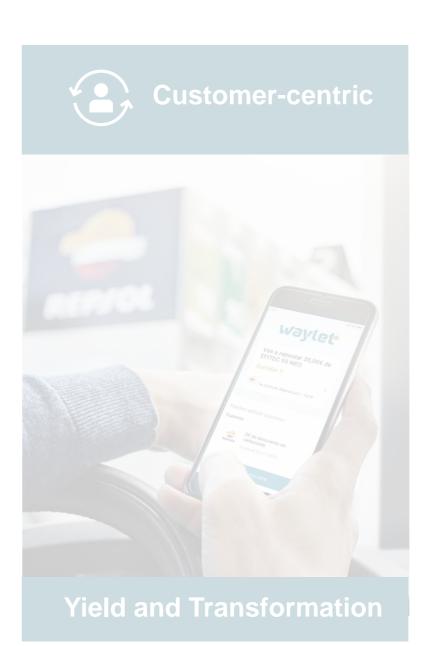














### Maximizing yield and developing the next wave of profitable growth



1

#### Yield

Cash generation in a complex environment

**Digitalization** *Industry 4.0 driving integration* 

& improved decision making

3 New platforms

#### Refining<sup>1</sup>

- Net Cash Margin 1Q Solomon and Wood Mackenzie
- Advantaged position
- Enhancing competitiveness and operational performance

#### **Chemicals**

- Differentiation with high value products
- Growth in incoming opportunities
- Feedstock flexibility: 60%
   LPGs to crackers vs 25% EU
   average

#### **Trading**

- Maximize the integration and value from assets
- Incremental growth in key products and markets

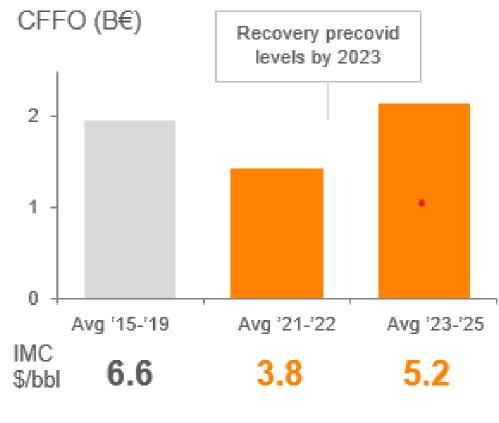
- Automated and self-learning plant optimization based on real-time data
- Enhance asset availability to maximize output and optimize maintenance costs (-5% by 2025)
- Integrating value chain management through planning models based on AI and machine learning
- Smart energy optimizers to reduce consumption and GHG emissions (-0.1 Mt CO<sub>2</sub>)
- Leadership in new lowcarbon businesses (hydrogen, waste to x, etc.)

Circular platforms

 (recycling and chemicals from waste)

Grow in low carbon
 businesses (biogas/biofuels,
 CO<sub>2</sub>, etc.)

## Maximizing margin across businesses through a highly integrated position



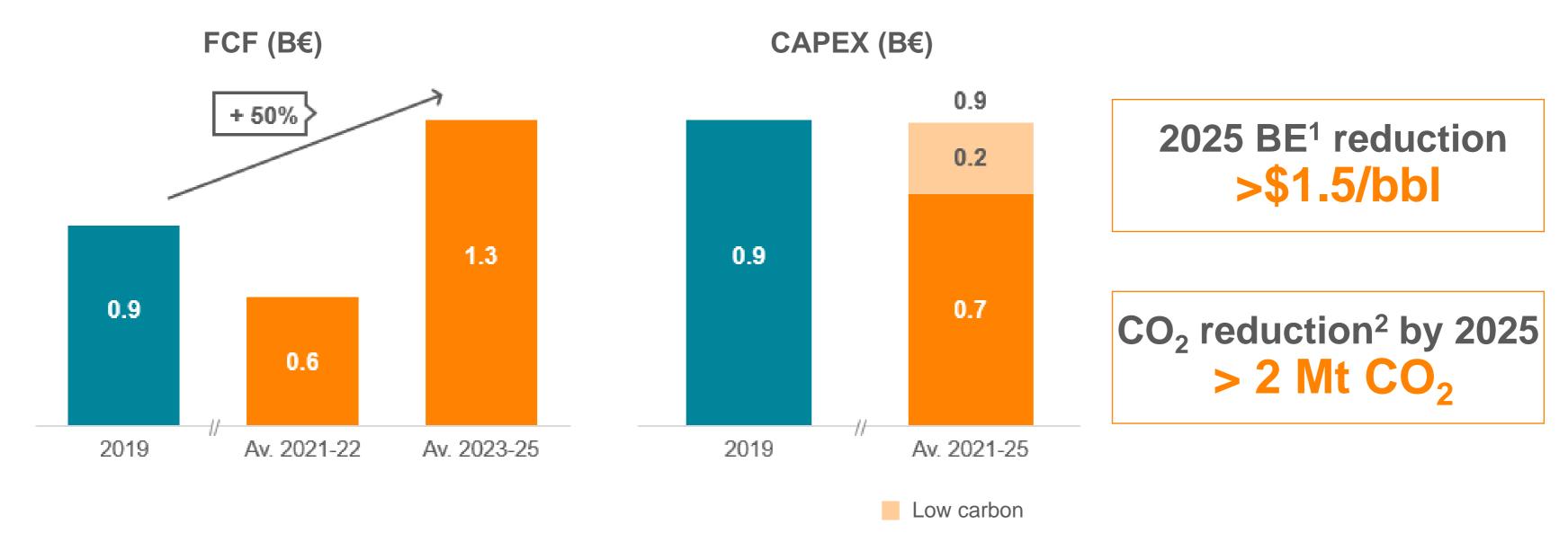
Resilient and cash generator also in a complex environment

1. Includes Spain and Peru R&M

## Solid cashflow generation and new businesses build up

Industrial





1. For Refining business 2. Scope 1+2+3 emissions

## Maintaining competitiveness in a complex environment

Refining

## **Maximizing margins**

Refining Margin Indicator projections progressively recovering<sup>1</sup>

Repsol contribution margin indicator (\$/bbl)



Reference<sup>2</sup>

Repsol contribution margin indicator differential vs. reference

## Strong focus on competitiveness increase

#### **Maximizing margins**

- Supply chain: Greater integration with Trading / Petrochemicals
- Further digitalization of planning and operation
- Operational excellence: Energy Intensity Index (25-25 Plan), up to 97% operational availability, yields optimization

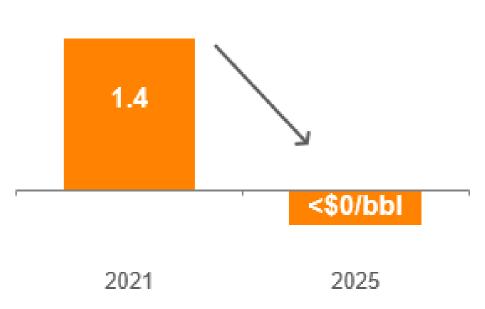
#### **Opex Optimization**

**New decarbonization platforms returns** 



# Reducing breakeven to support cashflow generation

EBITDA refining margin breakeven@Repsol contribution margin indicator (\$/bbl)



## 25/25 decarbonization program with strong contribution to margin improvement and CO<sub>2</sub> reduction



#### Maximizing energy efficiency with attractive returns



Adopting best-in-class technologies



Exploration of energy use opportunities and utilities optimization



**Digitalization** of operations and integration with Al

Industrial energy efficiency 2021-2025

>20%

-0.8 Mt

estimated IRR

CO<sub>2</sub> reduction<sup>1</sup>

€0.4 B

Total Capex >200 Initiatives identified

#### New low carbon business selected projects

C43: Waste & UCOs treatment plant Advanced HVO plant - Reducing 900 kt/y CO <sub>2</sub> emissions	Investment	Capacity	
	€188 M	250 kta	Sustainable biofuels
		300 kta	From waste per year  Cartagena
Chemicals circularity  – Zero project: chemical recycling of	Investment	Capacity	
used plastics	€70 M	74 kta	Circular polyolefins <sup>2</sup>
<ul> <li>Reciclex project: mechanical recycling of polyolefins</li> </ul>			Puertollano
Biogas generation plant from urban waste	Investment	Capacity	
Biogas to substitute traditional fuel consumption	€20 M	10 kta	Urban waste  Petronor
Net zero emissions fuel plant	Investment	Capacity	
E-fuel production from renewable hydrogen (electrolysis) and CO <sub>2</sub>	€60 M	10 MW	Electrolyzer  Petronor

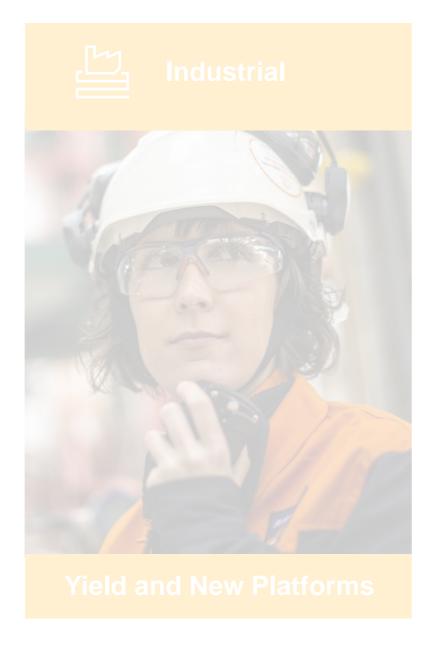
## **Setting the new business priorities**

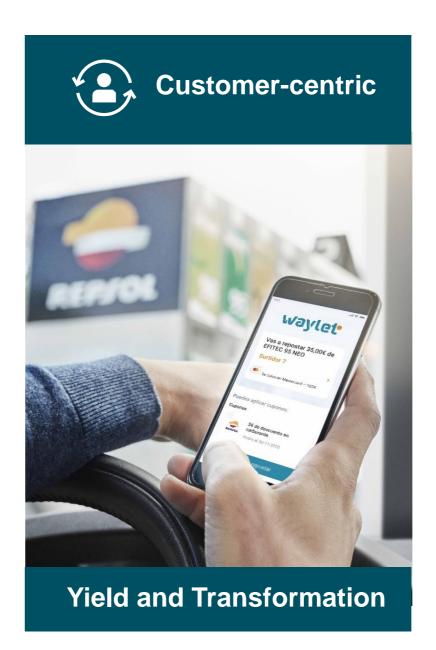














## Strong and growing profits and cash generation

Customer-Centric Businesses Strategy 2021-25





Longstanding Iberian Energy Leader

Mobility leader in continuous transformation

**High-growth power** customer business



Multi-energy

Cross-sell to current customers and channels, adding new services (E-Mobility, Energy Services & Advanced mobility services)

**(2)** Customer centricity

Roll out the new transversal loyalty program, developing engagement with end customers

World-class digital

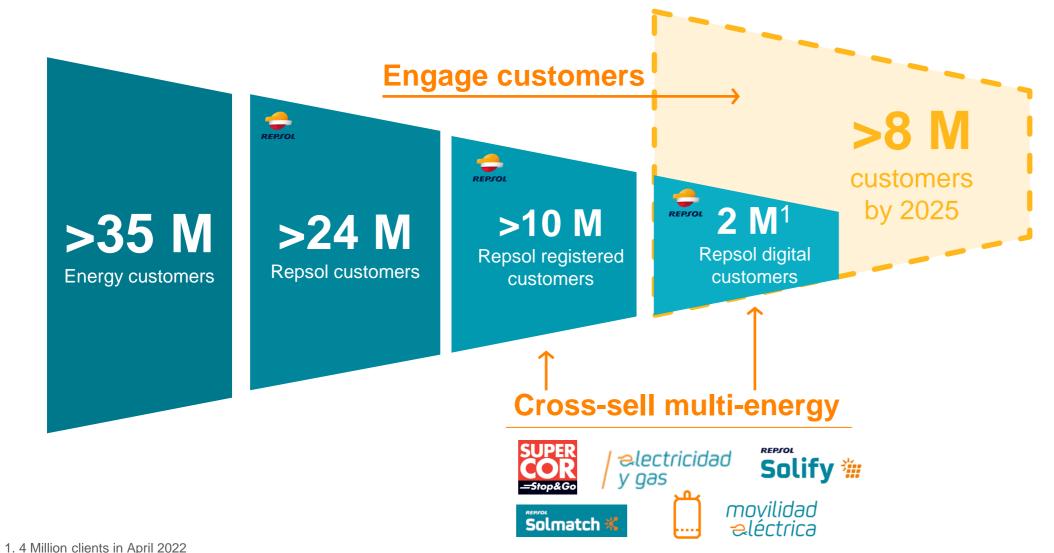
Expand digit platforms for customer engagement (Waylet & Vivit apps), with Al based personalization and advanced pricing



More autonomous management, strengthening entrepreneurship culture

## Launching Repsol's Transversal Loyalty Program to orchestrate customer-centric multienergy approach across customer base





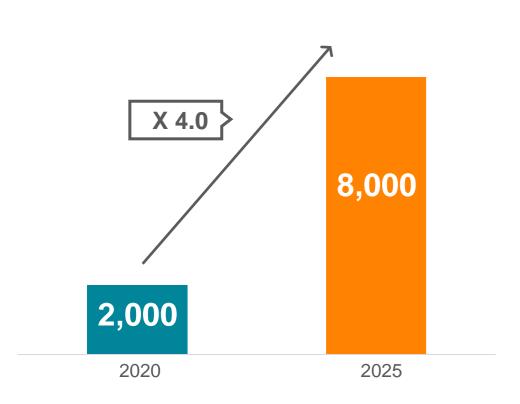


## **Growth ambition with strong FCF generation**

**Customer Centric Business** 

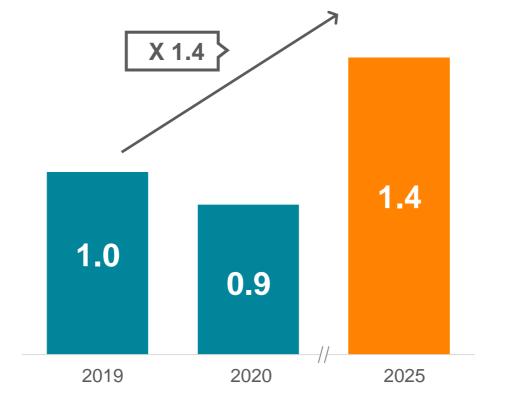




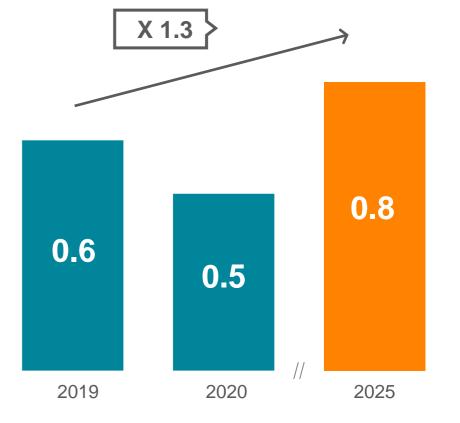




### EBITDA (B€)







Mobility contribution margin (M€) x 1.15

Non-oil contribution margin (M€) x 1.25

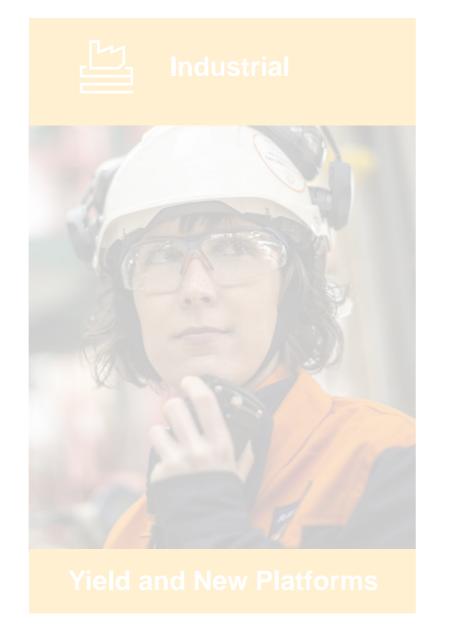
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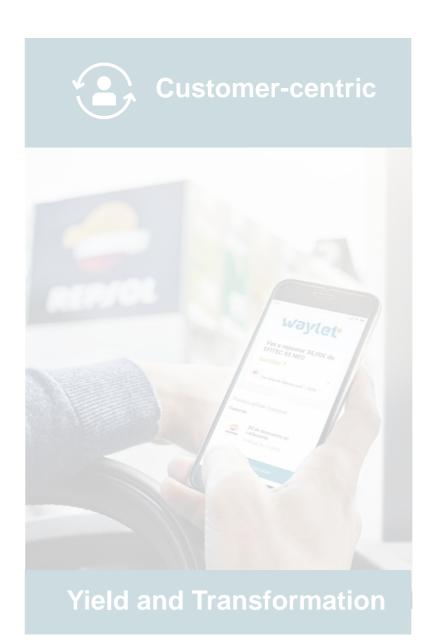














## Developing a competitive RES player with international platforms

Low-Carbon Generation



#### Gross EBITDA<sup>2</sup> (M€)

### Estimated low carbon operating capacity (GW)<sup>1</sup>

Phase I 3.0 Gw

2019

Phase II 8.3 Gw 2020-2025

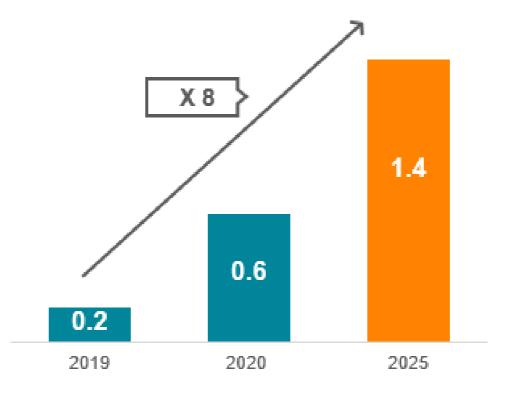
Phase III 2026-2030

New ambition <sup>3</sup>

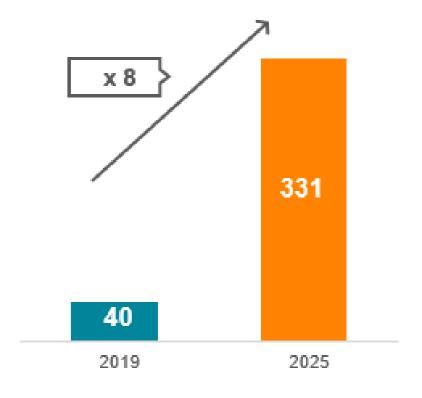
New ambition <sup>3</sup>

- Launch organic growth development of Ready to Build and earlier stage assets
- Develop RES capabilities and project pipeline
- Build and put in operation pipeline, with more than 500 MW per year in earlystage assets
- Create international platforms

- Accelerate organic development to more than 1 GW per year
- Optimize portfolio with an opportunistic approach



Capex (B€)



Spanish average power price 42.5 €/MWh

<sup>1.</sup> RES: Considering 100% in Spain and International (excl. Chile) and 50% JV stake in Chile 2. Excludes structure costs. 2025 EBITDA estimated assuming 2025 consolidated capacity is operating during the whole year for comparative reasons. Figure considering only estimated operating capacity of 7.4 GW is €321 M 3. As a result of increased ambitions in Renewable Capacity generation, the Low Carbon generation objective has increased from 7.5 to 8.3 GW in 2025 and from 15 to 20 GW in 2030 compared to the original commitments in the SP. Note: Gross Capex, capacity, and gross EBITDA considers 50% WI in Chile and 100% WI in Spain and rest of the world. (EBITDA and Capex figures do not include cogenerations)

## Strong portfolio of advanced stage projects with short term material growth and robust profitability





Source: Company information

Notes:

(1) Greenfield projects with interconnection rights, including solar hybridization projects in wind portfolio

## De-risking the ambition: Hecate acquisition

Low-Carbon Generation

The acquisition of a stake in Hecate Energy allows Repsol to create a high growth renewable platform with strong development capabilities in the US

Step into the USA Renewable Energy Market to become an integrated developer and operating player

Disciplined Acquisition of a minority stake (40%) of Hecate Energy, leading independent developer with a portfolio of more than 40 GW of utility-scale PV solar and battery storage projects in the U.S.

- Experienced and proven management team
- One of the largest, and regionally diversified, solar PV portfolios in the U.S.
- 16.8 GW pipeline (Early and mid term projects) and 4.3 GW Storage
   Capacity through Hecate Grid

Participation in the development (being able to influence and decide EPC and PPA before the transfer) phase while maintaining preferential position to build the Renewable position in the USA

- Access to Hecate pipeline (at Repsol sole discretion)
- Parallel incorporation of Repsol OpCo to develop, construct and operate new GW in USA
- Potential full acquisition in year 3 at Fair Market Value

Start-up of Jicarilla-2

Jicarilla-1 under construction

2<sup>nd</sup> FID taken in February 2022 (600 MW solar project in Texas)



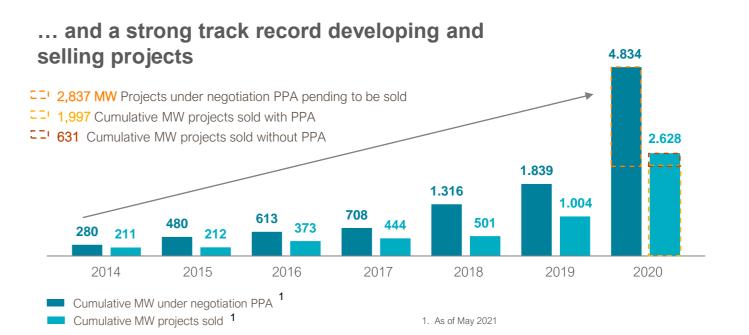
Well-diversified footprint across the most attractive US energy markets...



16.8 GWdc

Solar PV
13.8 GWdc

Batteries
3.0 GWdc



# Stepping up energy transition



# Decarbonization is an opportunity to build business platforms as technology evolves





**Industrial transformation** 



Renewable generation



**Customer-centric** businesses



Low carbon power retail + Energy Solutions

2020-2025



Dual-platform advanced mobility

Advanced biofuels, biogas and recycling



**Carbon sinks** 













Hybrid plants >

2025-2030

## Ambition to become a leader in renewable H<sub>2</sub> in the Iberian Peninsula

Renewable Hydrogen



# Multi-technology approach

providing flexibility, and optimizing production







**Biomethane** in existing SMRs<sup>1</sup>

Photoelectrocatalysis proprietary technology

# Largest H<sub>2</sub> consumer (72%) and producer in Spain Privileged integrated position allowing

Privileged integrated position allowing arbitrage between self-consumption and other final uses

Transportation and e-fuel leveraging SSs

Gas network injection

blended with gas for residential and industrial use

Industrial feedstock to other players

**Electricity storage** 

for flexible power generation

#### Clear ambition<sup>2</sup> to become Iberian leader

Renewable H<sub>2</sub> capacity under development [GWeq]



# Repsol to become an active H<sub>2</sub> player

across uses, and a strategic partner to develop the Government ambition

<sup>1.</sup> Steam reformer 2. Repsol's hydrogen ambition conditioned to access to regulatory changes and availability of EU recovery funds Plan

# Repsol with clear advantages in renewable hydrogen production

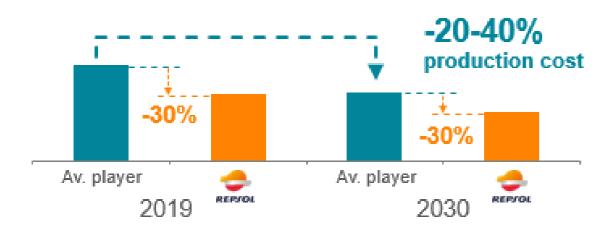
Renewable Hydrogen



Repsol's with an **advantageous position** resulting in **tier#1 LCOH¹ ~30%** lower vs. a local renewable H<sub>2</sub> producer

- Renewable H<sub>2</sub> production from biomethane to become competitive in the short term
- Integration in current sites and with own renewable power generation

Renewable H<sub>2</sub> production cost for an av. player in Spain (€/kg)



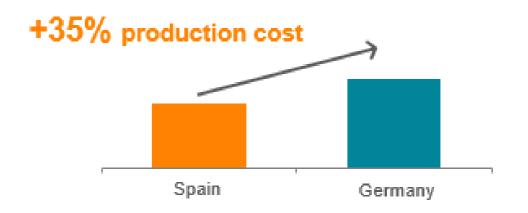
Competitiveness of electrolytic vs. fossil fuel H<sub>2</sub>, expected by 2030, could be brought forward by

- Technology cost reduction (massive adoption)
- Higher carbon price
- Regulatory mechanisms, as/if needed

Spain, the best EU location to produce hydrogen with electrolyzers

- Lower production costs due to better renewable resource
- Spain reaching renewable H<sub>2</sub> (with electrolyzers)
   competitiveness five years before Germany

Production cost via electrolysis in 2030<sup>2</sup> (€/kg)



<sup>1.</sup> Levelized Cost of Hydrogen assuming 50% of the renewable H₂ production made with biomethane and the remaining 50% with electrolyzers. 2. Spain with an average LCOE of €33.2/MWh and Germany with an av. LCOE of €48.3/MWh in 2030

# Repsol becoming an advantaged producer of low carbon fuels

Sustainable biofuels



# Repsol best positioned for sustainable biofuels production



Already a leading biofuels producer, and first biofuels marketer in Spain (66% share)



Leveraging our tier one industrial sites to produce biofuels in own facilities through modifications of current units

Lower Capex: <€500/t in existing plants</li>
 (vs. >€1000/t of peer's new plants)



Average projects IRR >15%

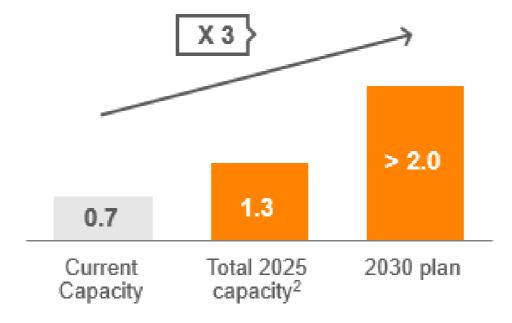


Positioning, scale and relevance of our industrial hubs key to secure feedstock

# Reaching > 2 Mta of low carbon fuels in 2030<sup>1</sup>

Low carbon fuels gross production (Mta)

Updated ambition: from 600kt of HVO to >2 Mt of low carbon fuels



Repsol with a leading sustainable biofuels ambition

# With a multi-technology and raw material approach

Use of wastes as feedstock



#### **Refused Derived Fuel**

- > 65% of biofuels produced from waste by 2030 (up to 100% potentially to satisfy market or regulation demands)
- Large availability of required feedstock with flexibility between alternatives
- ~4 Mt of waste³ to be used as raw materials by 2030

<sup>1.</sup> Gross volumes 2. Expected capacity of sustainable biofuels by 2025 includes: 700 kt/y from current existing capacity from the advanced biofuels plant in Cartagena, 130 kt/y capacity from a gasification plant to produce methanol and ~300 kt/y capacity through modifications in existing units. 3. Gross volume. It includes Repsol's whole circular strategy: biofuels, circular chemical products and biogas production

# Repsol to develop widespread, smart, conveniently-located charging network

e-Mobility



> x2

2025

Ultra / Fast

chargers every

50km

+1,000 public chargers

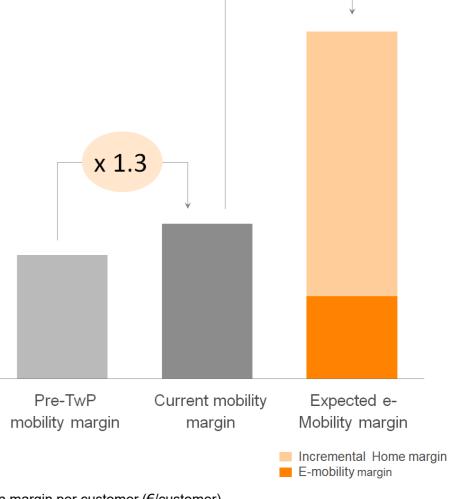
Committed to develop a charging network in lberia focused in fast and ultrafast chargers in main transport corridors



A **very synergistic** business with attractive economics for Repsol

The economics of E-Mobility & home power consumption are even more attractive for Repsol than those of traditional mobility

More than double growth in enhancing contribution margin per customer



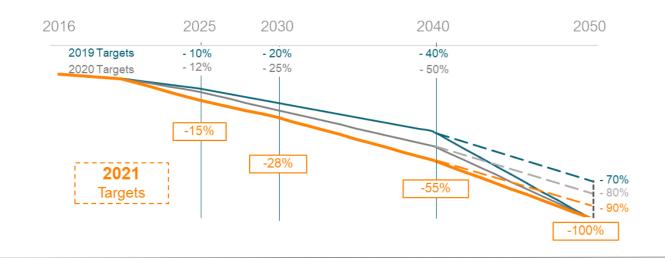
Contribution margin per customer (€/customer) – Traditional mobility customers vs. E-mobility customers

#### Renewed decarbonization ambition

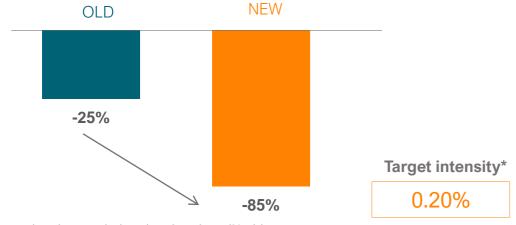
#### Repsol decarbonization pathway



#### Carbon Intensity Indicator reduction targets [gCO<sub>2</sub>/MJ]

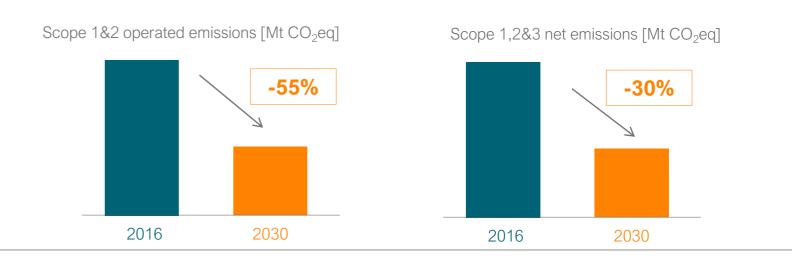


#### Methane intensity reduction 2025 vs 2017 (%)



#### \* Operated methane emissions / marketed gas (% v/v)

#### **Absolute emissions reduction (%)**



#### Reporting, Governance, Capital allocation

- Scenario analysis, benchmarkable metrics
- Advisory vote on climate strategy in the 2022 AGM
- Higher internal carbon price for new investments

# Delivery 2022



05.

## Solid start to 2022 in an increasingly complex and volatile environment

Key messages



€1.1 B

**Adjusted Net Income** 

+124% y-o-y +21% q-o-q €1.1 B

**CFFO** 

+6% y-o-y **Material Working Capital outflow** 

€3.1 B

**CFFO ex-WC** 

€1 B higher vs 4Q21

€5.9 B

**Net Debt** 

€138 M increase vs Dec'21

19.5%

Gearing

-0.7 p.p. vs 4Q21

Results improvement driven by Exploration & Production

Cash flow generation held-back by impact of higher prices in inventories

Prioritizing security of supply while boosting the Energy Transition

Maximizing value and developing new business and corporate model









## Value-over-volume strategy while moving forward in key projects

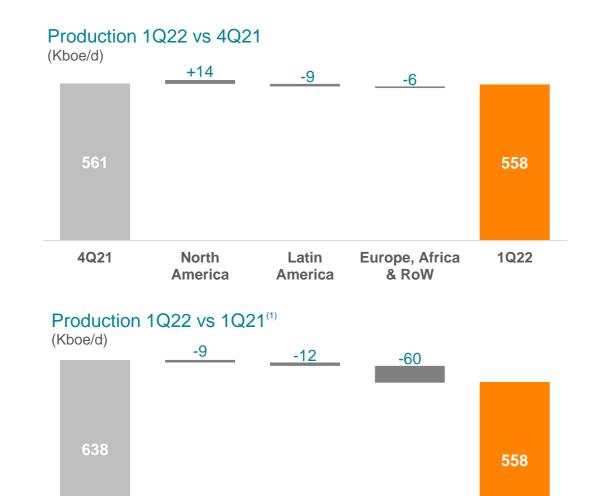
Divisional performance – Upstream

1Q21

North

**America** 





Latin

America



#### **Developing activity**

Efficiency and portfolio high-grading Anticipating the 3<sup>rd</sup> rig in Eagle Ford

#### **Portfolio actions**

Exited Russia, Malaysia, Ecuador and Greece
Disposal of two licenses in Norway

**Progress in 14 Key SP Projects** 

Europe, Africa

& RoW

1Q22

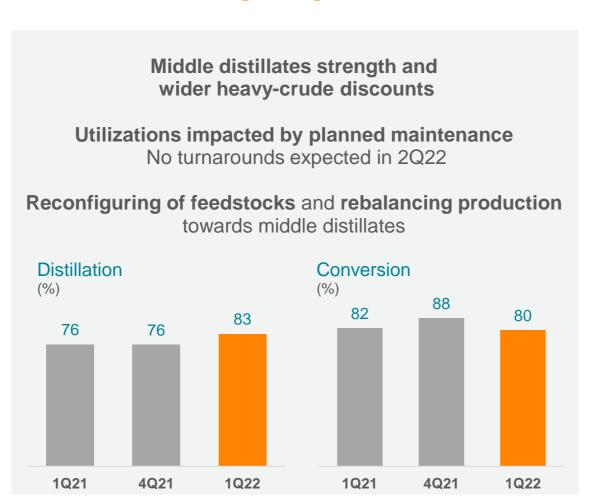
# Adapting to new scenario thanks to flexibility of Repsol's Industrial assets

Divisional performance – Industrial



#### Refining

**Double-digit margins in March** 

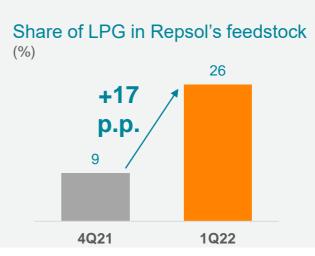


#### Chemicals

Repsol's LPG feedstock flexibility key for competitiveness in high naphtha scenario

International margins negatively impacted by higher cost of raw materials

Margins recovering in April
as product prices reflect increase of feedstock
costs



### Industrial transformation with focus on circular economy and low carbon fuels

Divisional performance – Industrial



#### C43 - Cartagena



Started construction in March'22

1st Spanish advanced biofuels plant Production of 250 Ktn/y Reduction of 900 Ktn of CO<sub>2</sub>/y

Start-up 1H23

€200 M investment

#### **Enerkem - Circularity**



Acquisition of a minority stake in Enerkem

Leading technology for the production of renewable fuels and chemical products through gasification of non-recyclable waste

Already partners at Ecoplanta plant in Tarragona

#### SHYNE & Ebro H<sub>2</sub> Corridor



#### SHYNE consortium lead by Repsol

33 entities

€3.2 B total investment
Installed capacity target: **500 MW** in **2025**& 2 GW in 2030 of **renewable H**<sub>2</sub>

Launched Ebro Hydrogen Corridor to coordinate Renewable H<sub>2</sub> initiatives in northeastern Spain

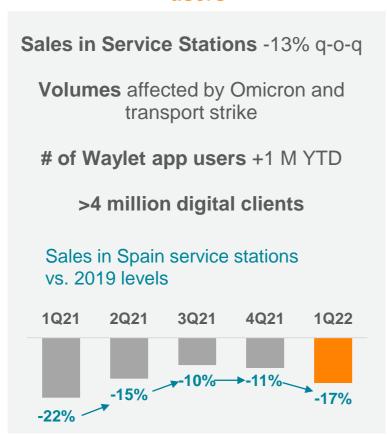
### Leveraging on digital tools to soften the impact of high fuel prices to our clients

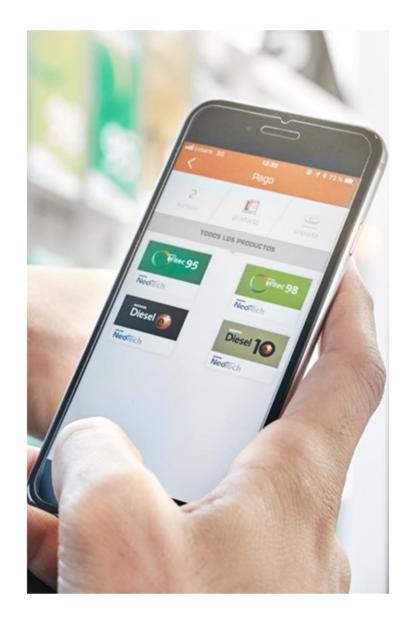
Divisional performance – Commercial and Renewables



#### **Mobility**

Anticipating to competitors by lowering fuel price to Waylet app users





#### Renewables

Progressing in strategic targets to deliver double-digit returns

Low Carbon Generation (Spain) 1.9 Tw-h +77% y-o-y

Second asset rotation
Valdesolar solar farm (Spain)

#### USA

Start-up of Jicarilla-2
Jicarilla-1 under construction
FID 600 MW solar project in Texas

JV with Ørsted to identify and jointly develop floating offshore wind projects in Spain

## Production guidance lowered. Remuneration commitments reaffirmed

Outlook - 2022



#### Upstream

FY production at **585 Kboe/d**-15 Kboe/d due to Libya, Norway and PSC's

#### Refining

+€700 M incremental EBITDA CCS (1) if 1Q margins remain to year-end

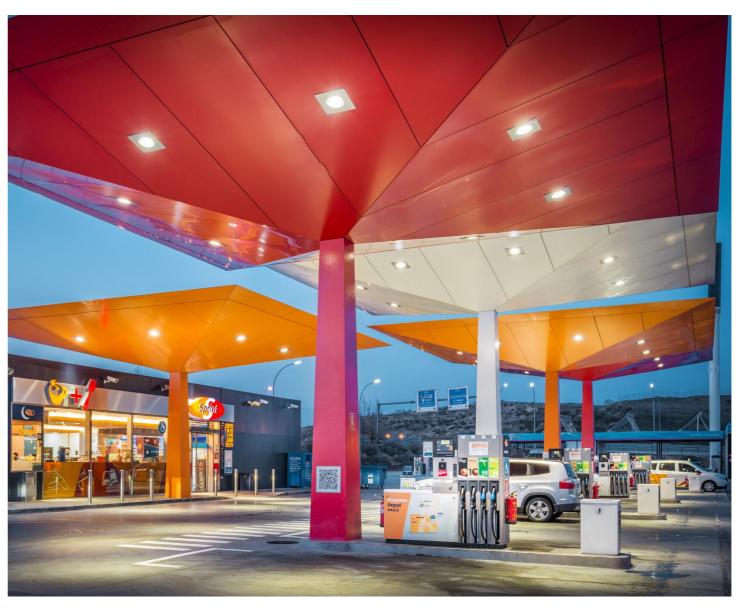
#### **Shareholder Remuneration**

Distribute 25 to 30% of CFFO keeping Gearing at current levels

**75 M shares** (~5% capital) to be canceled after AGM

**Expected additional 50 M shares** now forecast to be canceled before **end-2022** 

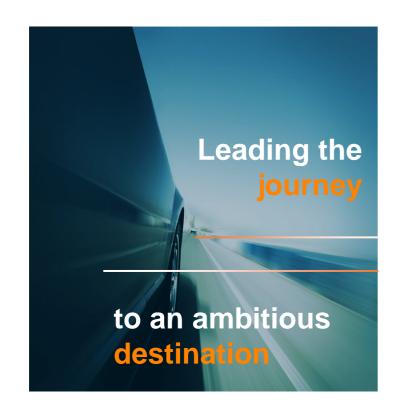
AGM proposal to provide more flexibility for share buybacks and redemptions



### Robust 1Q results while adapting to changes in the Energy Sector

Conclusions





- Security of supply critical for the Energy Transition
- Mitigating the increase of feedstock prices and energy costs
- Reinforcing commitment with society
- Leveraging on digital tools to strengthen the relationship with customers
- Prudent financial policy allocating any extra cash as we generate it
- Monitoring any opportunity to accelerate Net Zero 2050 ambitions and improve shareholder distributions

In the current scenario the strength of Repsol's integrated model captures commodity environment across the entire value chain, generating more cash to accelerate transformation and increase shareholder remuneration

# Investor Update

April 2022





The Repsol Commitment Net Zero Emissions by 2050