

### WEBCAST – CONFERENCE CALL

### Second Quarter 2019 Results

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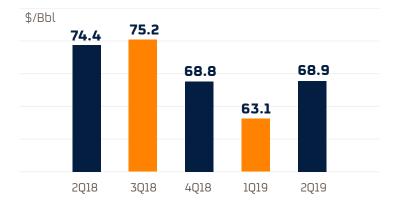
**05.** Conclusions



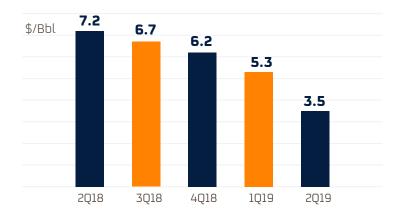
### **Resilient results in a volatile environment**



Market environment



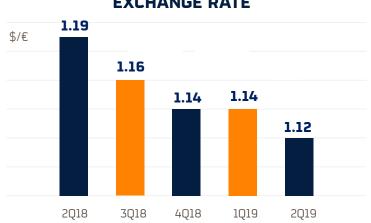
#### **BRENT PRICE**



#### **REFINING MARGIN INDICATOR**

**HENRY HUB PRICE** 





**EXCHANGE RATE** 

### **Strong operating cash flow delivery** Key messages



### Upstream

- Flat **production** vs 1Q19
- CFFO increased 27% vs 2Q18
- Capex increased 25% vs 2Q18
- **Buckskin** started production ahead of planned date with significant cost savings

### **Low Carbon**

 Agreement to develop 2 wind farms and a photovoltaic power plant in Spain (800MW)

### Downstream

- Weaker EBITDA contribution from **Refining**
- Improved results from **Chemicals**
- Good performance in **Peru** and **Commercial Businesses**
- € 630 M CFFO in 2Q19 vs € 194 M in 2Q18

### Corporate

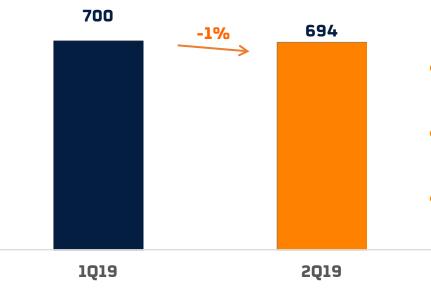
- Net Debt of € 3.7 Bn at the end of 2Q19 (€ 7.5 Bn including leases) in line with 1Q19
- Liquidity covers more than 1.6 times short term gross debt maturities
- 72% acceptance of scrip option in July dividend
- Additional share buy-back. **5% capital** reduction

### 70% Cash Flow from Operations increase 2Q19 vs 2Q18

Resilient performance in Downstream businesses despite a weaker quarter in Refining

# **Production in line with 1Q19** Upstream highlights

#### Kboed



- Planned maintenance in T&T (factored in annual budget)
- Libya at plateau for full quarter (~39 Kboed)
- Lower volumes in Peru due to unscheduled shutdown in Peru LNG

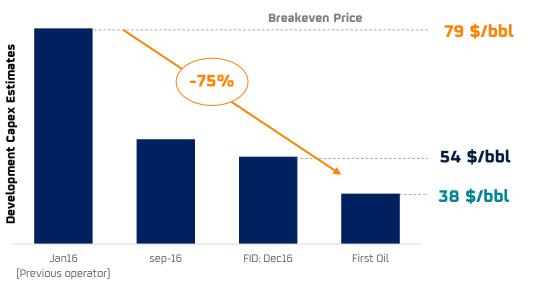


## <sup>'</sup>Building an attractive pipeline in the Gulf of Mexico

Upstream highlights

### Buckskin First Oil (June 14th 2019)

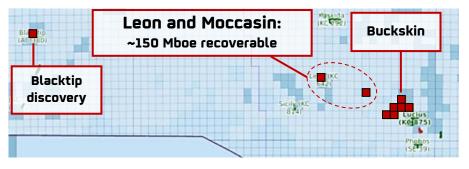
#### Last example of Repsol development strategy



- Key partner Llog aligned with Repsol lean development:
  - Tie-back to Lucius instead of a greenfield
  - ~40% Under FID (~75% under first estimations)
  - o Halving Breakeven since first estimation and -30% since FID
- o Profitable **short-cycle**:
  - o ~6 months ahead of Schedule
  - o Phased approach
- o High-grading portfolio  $\rightarrow$  High margin barrels

### Growing the future

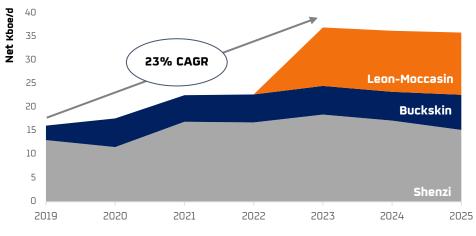
#### Joint development of Leon and Moccasin



Strategic Alliance: Same operator, same approach application of Buckskin's successful model:

#### • Low-cost, Fast-track

• Standardization & constructability continuing improvement





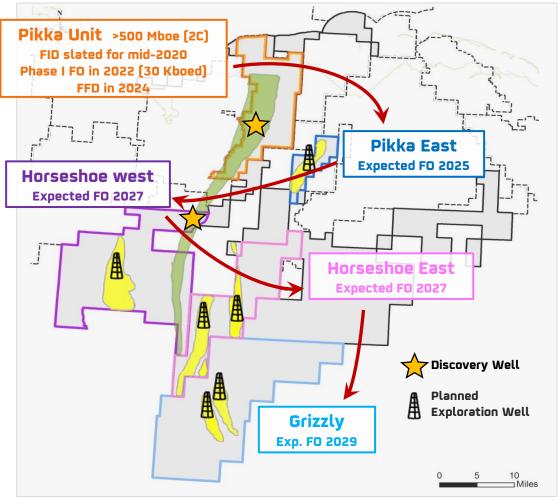
### Accelerating Alaska: long term growth platform



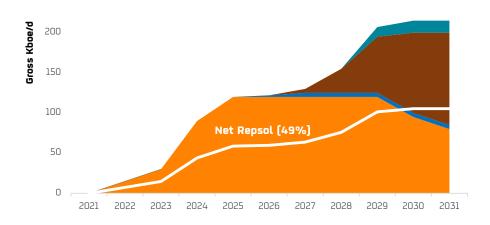
### Upstream highlights

### Nanushuk path to success

#### Huge interests in prolific formation



#### Leveraging our capabilities to build a new core region



### • Fast Tracking:

**Anticipated FO for Pikka Unit** in 2022, previously estimated for 2023-24

### • Alliance management:

**Interests aligned with partners for all blocks** in a new JOA to take affect in August 2019

### • Exploration-driven growth:

**Likely material resource upgrade** after successful drilling season campaign data conducted by operator Oil Search

### **Exploration** Upstream highlights



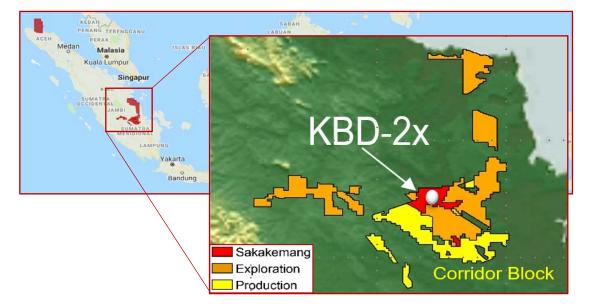
7 exploratory and 2 appraisal wells were concluded (5 positive, 1 under evaluation)



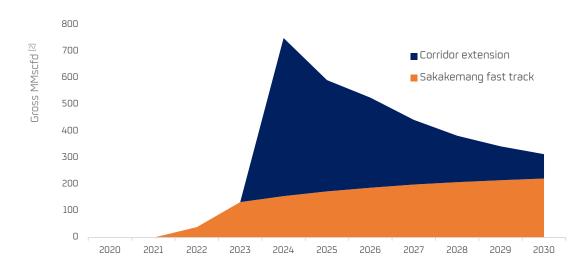
### **Indonesia: a value creation history since TLM acquisition** Upstream highlights



### Largest discovery in 18 years in Indonesia<sup>[1]</sup>



### Indonesia new additional production



- Repsol is located in the best spot to meet an increasing gas demand
- Top explorers in Indonesia; existing remaining exploration portfolio around our core position in order to continue growing if successful
- **Good margins** due to high gas realization prices

• **Sakakemang** KBD-2X's fast track development due to nearby facilities. **Anticipated FG in 2022** 

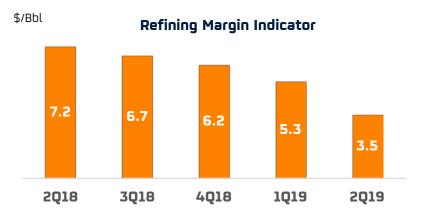
- Corridor extension; first case for a IOC. Gross split contract until 2043
- Clear synergies between positions and exploration

## Challenging Refining. Improving Chemicals



Downstream highlights

#### REFINING



### **COMMERCIAL BUSINESSES**

- Positive **seasonal effect** due to the start of the driving season
- Mexico expansion:
  - ~200 service stations operating
  - ~300 contracts signed

### PETROCHEMICHAL

- Good set of quarterly results
- Stable international environment
- Cheaper feedstock, higher LPG utilization and absence of operational issues compared to 2Q18

#### LOW CARBON BUSINESS

- **~1 GW** pipeline of additional renewable power generation
- >900,000 retail clients (20% increase since the acquisition)

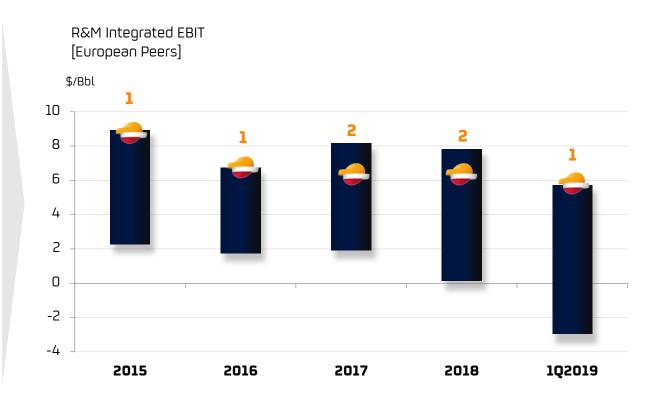
# Downstream resilience



DW Resilience



#### Better Performance R&M vs Peers



#### International expansion will allow us to leverage our competitive advantages and gain global scale

Source Repsol Internal Data & IEA Refining Margins.

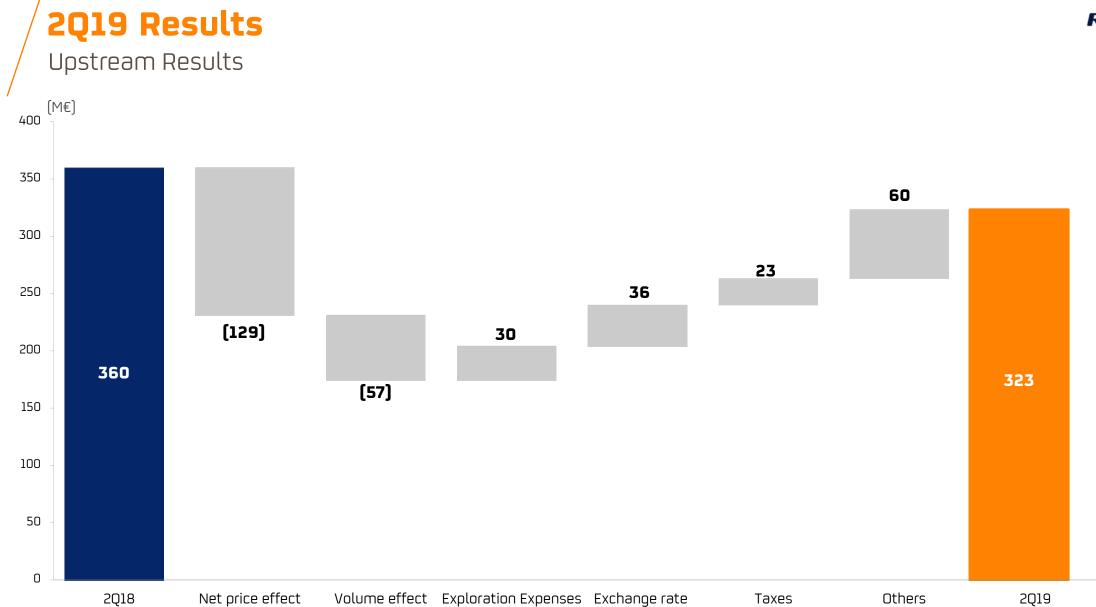
Integrated R&M calculated as EBIT CCS – adjusted operating profit from the R&M divided by the total volume of crude processed. European Peers set group: Repsol, Cepsa, ENI, GALP, OMV, MOL, Total, PLN Orlen, Saras, Hellenic, Neste



Results (€ Million)	Q2 2018	Q1 2019	Q2 2019	% Change Q2 19/Q2 18	Jan - June 2018	Jan - June 2019	% Change 2019/2018
Upstream	360	323	323	(10.3)	647	646	(0.2)
Downstream	337	404	311	(7.7)	762	715	(6.2)
Corporate and Others	(148)	(109)	(137)	(7.4)	(277)	(246)	(11.2)
Adjusted Net Income	549	618	497	(9.5)	1,132	1,115	(1.5)

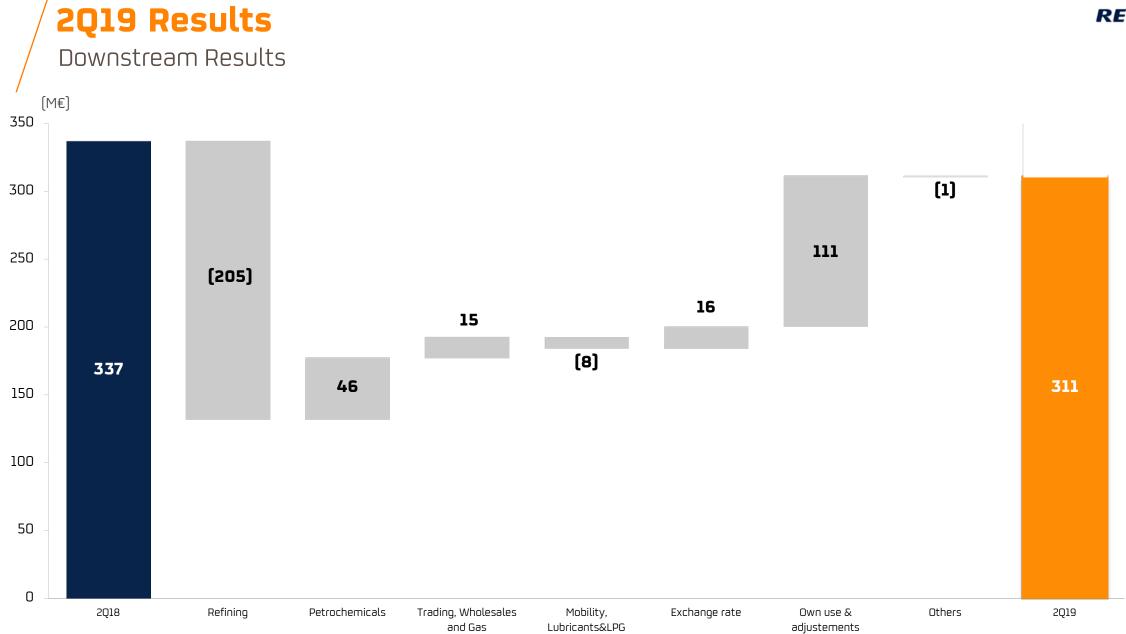
Resilient results under a volatile macro scenario.











### On track to deliver 2020 CFFO objective



Outlook 2019



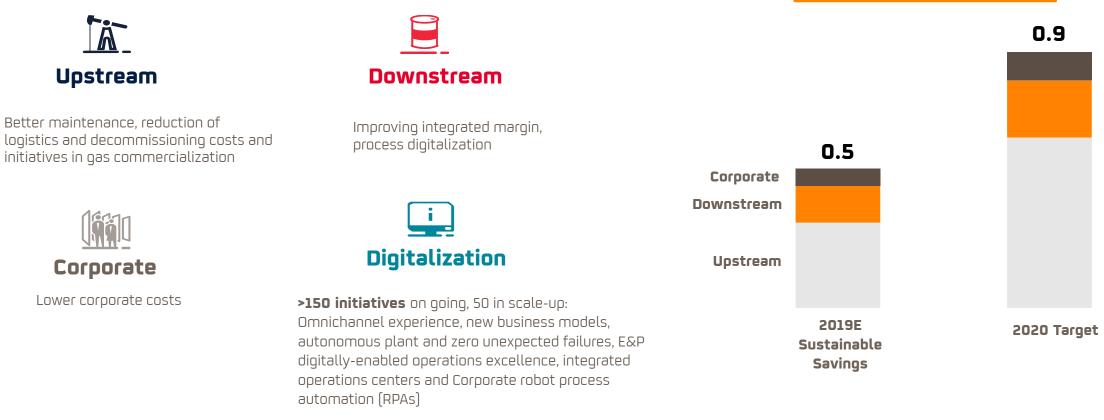
1. Adjusting values to \$50/bbl and excluding Spain extraordinary tax refund effect. CFFO in 2017 was 5.5 B€

2. Rise production impact considered in new prodction

3. Refers to sustainable savings

### **Digitalization & Efficiency**

Outlook 2019



### Actual 2020 sustainable savings ~€500 million euros with CFFO impact



CFFO impact (B€) at 50\$/Bbl

### **Rationale of share capital reduction**



Outlook 2019

Strategic update for 2018-2020



- ✓ Self-funded plan at 50 dollars Brent
- ✓ Increase shareholder remuneration to 1 €/share with scrip option and buy-back
- Increase Total Shareholder Return

#### 5% Share capital reduction\*

- ✓ Cancelation of treasury shares
- ✓ Disbursement > € 1 Bn (at current prices)
- ✓ In addition to the share buy-back associated to the scrip

Preserving our financial flexibility without jeopardizing neither organic or expand plans nor potential inorganic opportunities

### On track to deliver 2020 strategic objectives

Conclusions

# 

### 1. Increasing shareholders returns

- **Dividend increase** by 6% in 2019 to ~0.95€/share \*
- 100% **buyback** of scrip dividend
- **5% share capital reduction** (subject to approval of AGM)

### 2. Growing our portfolio profitability

- Strong CFFO generation : on track to deliver 2020 objective
- **Resilience of Repsol's integrated model**: 2019 EBITDA target roughly unchanged
- Efficient delivery of project pipeline

### 3. Thriving in the energy transition



• Developing an operated **profitable low carbon business** and long term options





# Second Quarter 2019 Results

### **Repsol Investor Relations**

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