

Investor Update 3Q 2016

Repsol Investor Relations



REPSOL



2016-2020 Value & Resilience

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In October 2015, the European Securities Markets Authority [ESMA] published the Guidelines on Alternative Performance Measures [APM], of mandatory application for the regulated information to be published from 3 July 2016. Information and disclosures related to APM used on the present Q3 2016 Results Earnings Release are included in Appendix V "Alternative Performance Measures" of the Interim Condensed Consolidated Financial Statements for the nine-month period ended 30 September 2016.

2016-2020 Value & Resilience

1. Company Overview
2. Key strategic lines 2016-2020
3. Progress of Strategic Plan
4. Upstream
5. Downstream
6. Gas Natural Fenosa
7. Financial Outlook
8. 2016 Outlook



Company Overview

1

Company overview

3Q16 key messages

- ✓ *Driving for Cash Flow breakeven at \$40.*
- ✓ **UPSTREAM**
 - **Operating Income positive** *for two quarters in a row.*
 - **Production in line** *with the Strategic Plan.*
- ✓ **DOWNSTREAM**
 - **Major maintenance** *completed. Premium to indicator recaptured.*
 - **Chemicals business** *continued its strong performance thanks to steady volumes and margins.*
 - **Commercial Businesses** *contribution improved thanks to better sales in Service Stations.*
- ✓ **FINANCIALS**
 - **Divestment program** *ahead of scheduled.*
 - **Net debt** *below 10 Bn€.*



Company overview

Repsol today - An integrated company operating across the entire value chain

Integrated business model

~2.4 billion boe proved reserves^[*]

World-class explorer

>700 kboepd production

Tier 1 Downstream

~1 million bpd refining capacity

Delivery on commitments

Core businesses:
Upstream and Downstream

Diversified and global portfolio

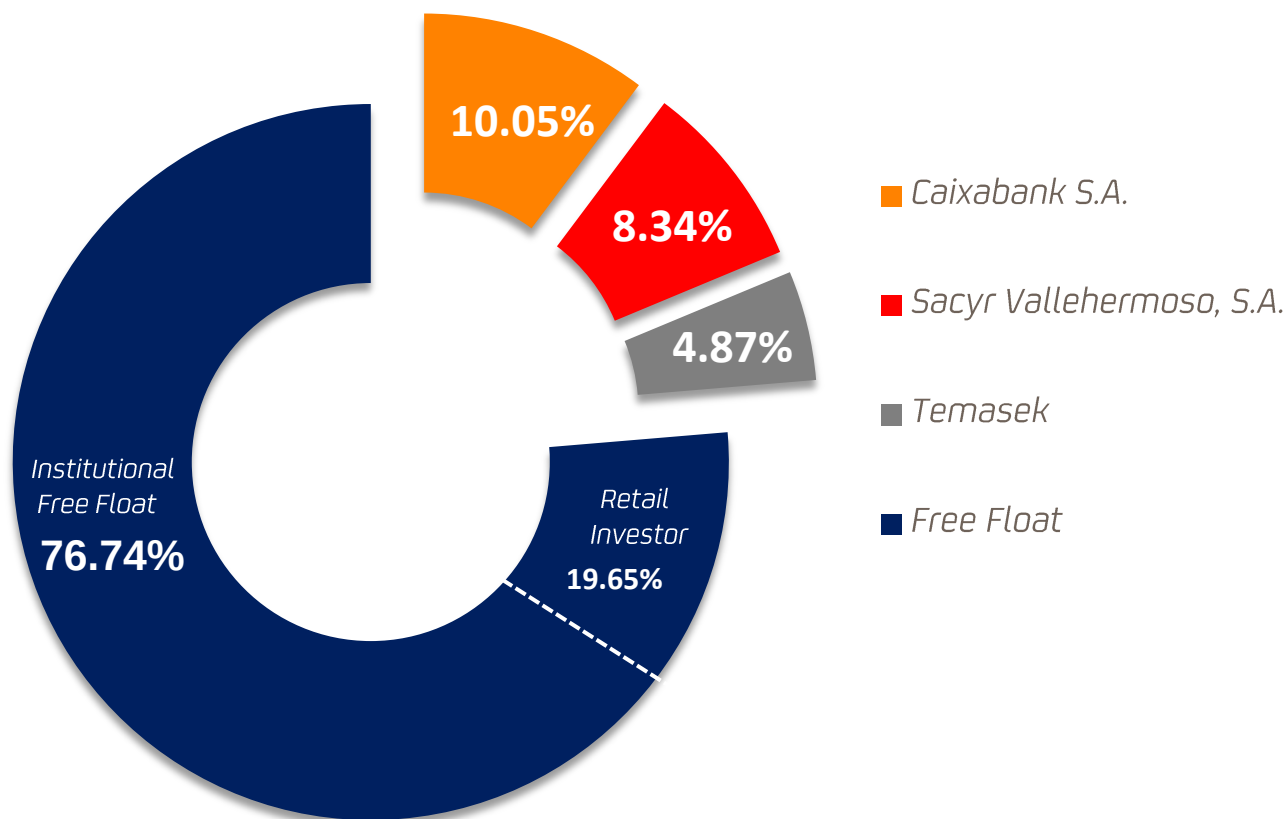
20% stake in Non-operated
shareholding: GNF

Capable and talented workforce

[*] As at 31/12/2015

Company overview

Repsol's shareholders



Total number of shares as of July 2016: 1,466 million

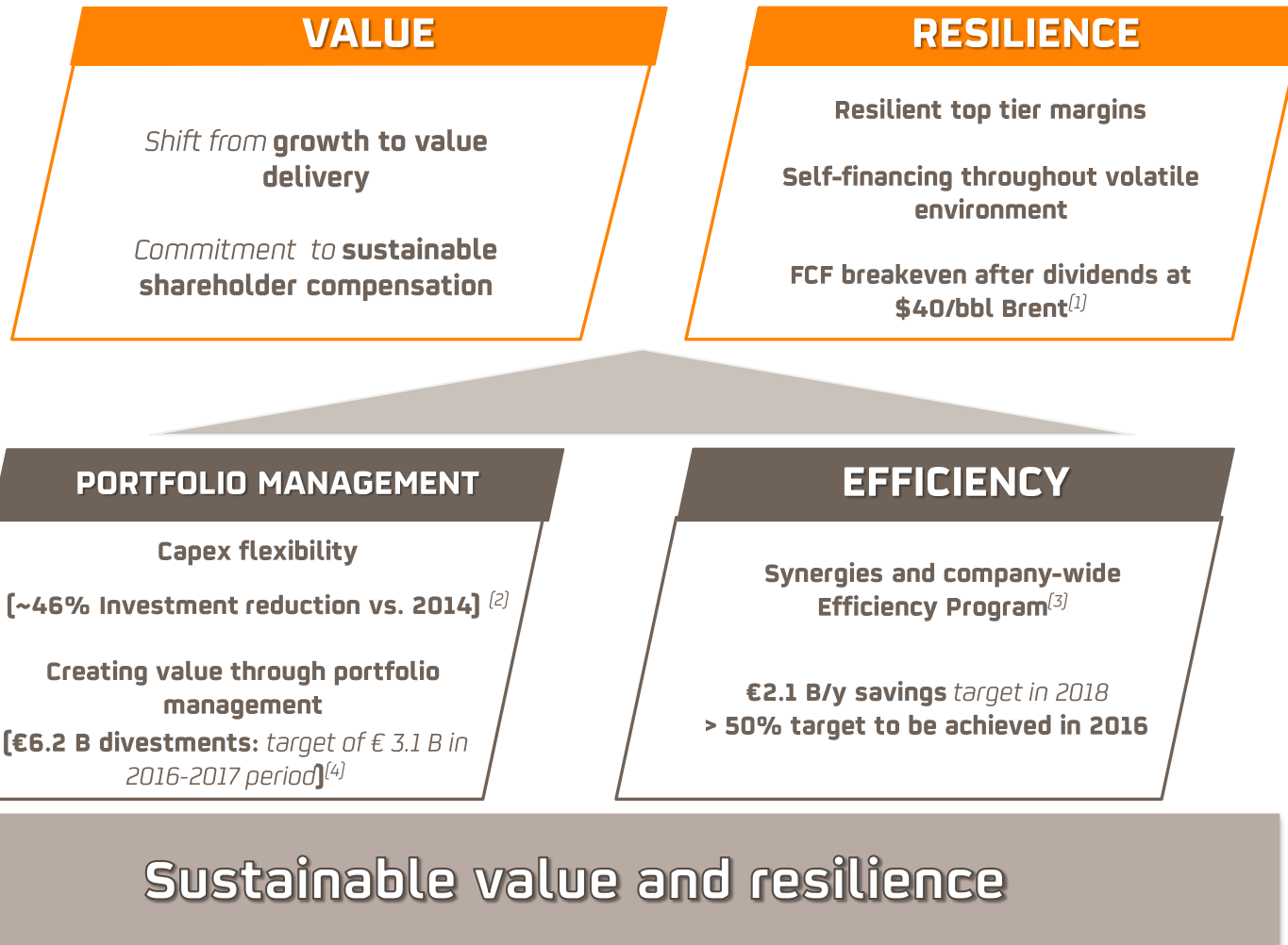


**Key strategic lines
2016-2020**

2

Key strategic lines 2016-2020

Value and resilience



[1] Repsol released a FCF Breakeven at \$50/Bbl on strategic plan 2016-2020 presentation. FCF breakeven at \$40/bbl with the revised scenario.

[2] Repsol released in 2015 full year results presentation an additional investment reduction for 2016-2017 period.

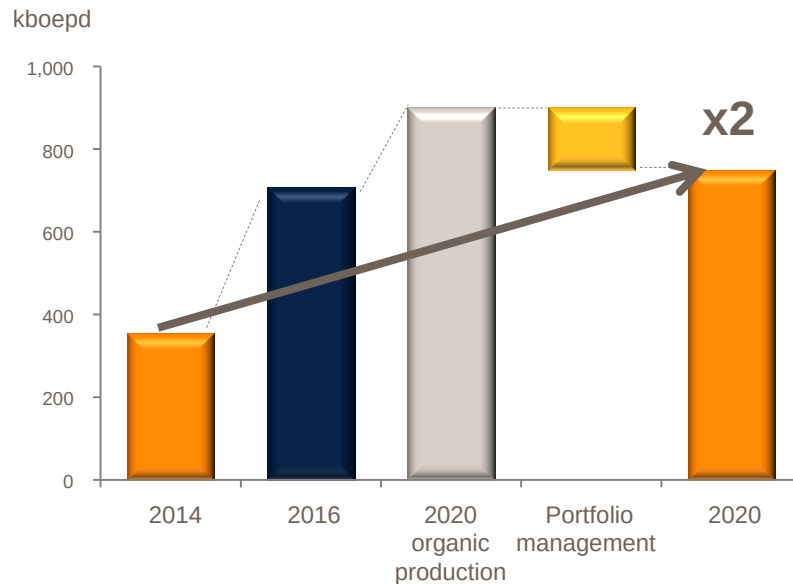
[3] By the end of the third quarter projects have commenced that will secure approximately 98 per cent of savings target for 2016.

[4] The 2016-2017 target has been already reached. As of September 2016, € 4.8B of divestments have been delivered.

Key strategic lines 2016-2020

Shift from growth to value

// Upstream production evolution //



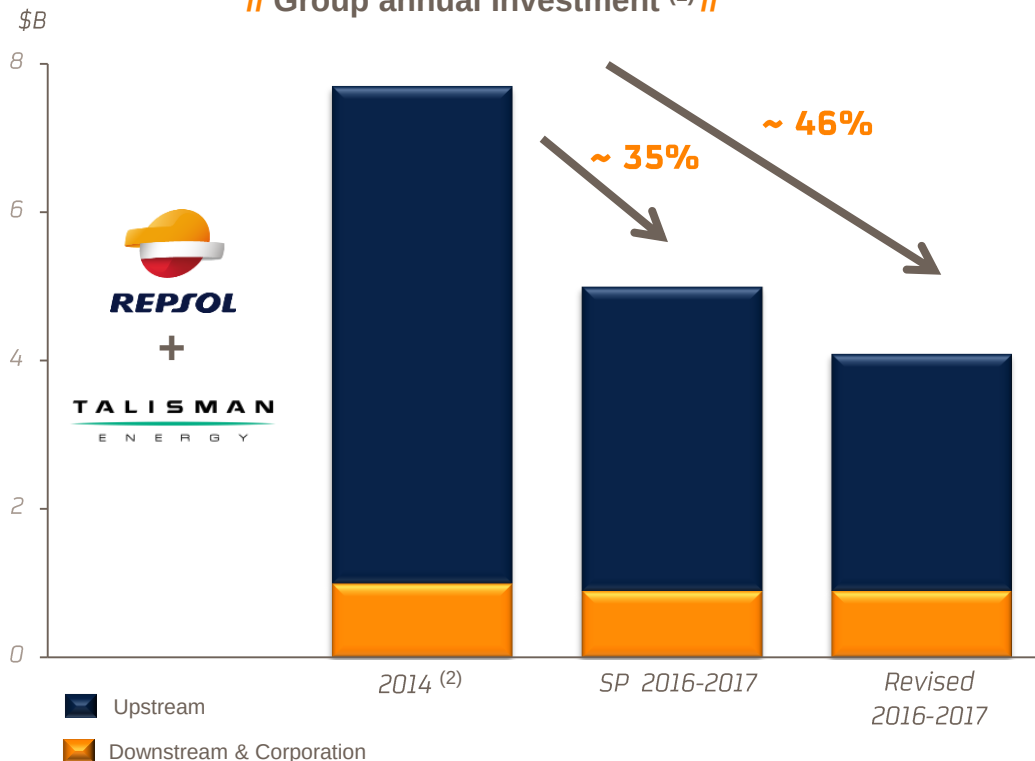
- *Achieved critical mass in E&P business*
- *Extensive portfolio of assets and development projects*
- *Optionality to improve portfolio value by divestments*

Achieving optimal size and portfolio mix

Key strategic lines 2016-2020

Additional Investment reduction for 2016 and 2017 around **€1.8B**

// Group annual Investment ⁽¹⁾ //



- Investment optimization and implementation of our efficiency measures.
- Low Downstream capital requirements.
- Deferring non-critical investment in development and producing assets.
- Keeping in 2016 our production level at around 700,000 barrels per day.

Repsol shows flexibility in this challenging environment

1. Investment does not include G&G and G&A from exploration.
 2. 2014 Investment figure includes Repsol and Talisman.

Key strategic lines 2016-2020

Strict accountability on Efficiency Program

	Pre-tax cash savings	
	// 2016 //	// 2018 //
Synergies	€0.2 B	€0.3 B
Upstream Opex & Capex efficiency	€0.6 B	€1.1 B
Downstream profit improvement and efficiency	€0.2 B	€0.5 B
Corporation right-sizing	€0.1 B	€0.2 B
	€1.1 B (*)	€2.1 B

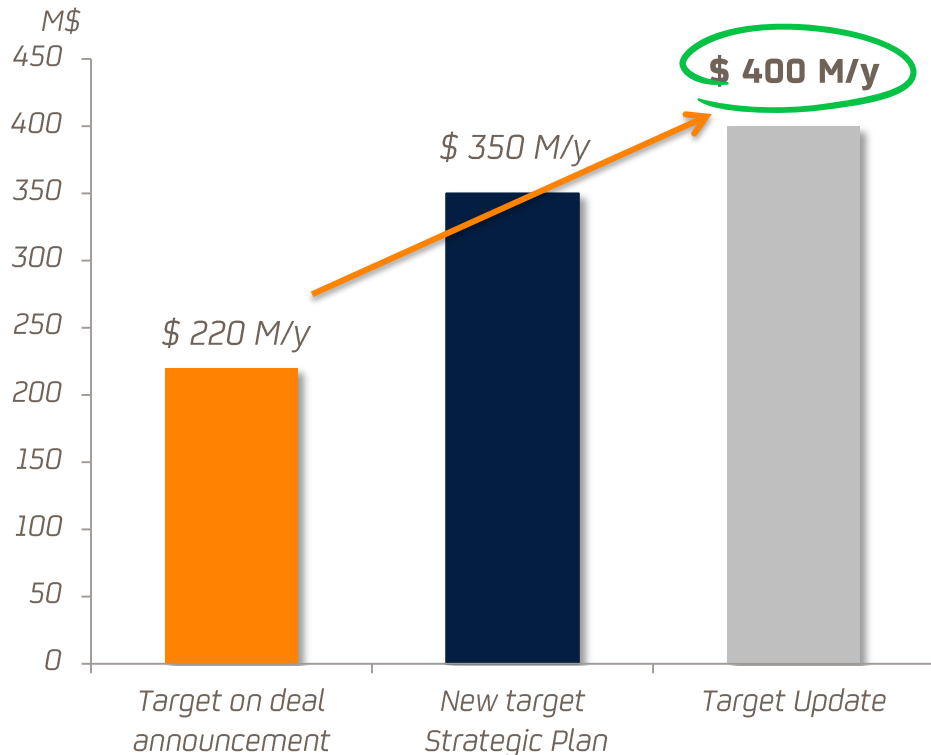
- Recurrent synergies target increased to 400M\$
- 98% of the run-rate target for 2016 synergies and 80 % of the planned synergies by 2020 already implemented.
- Upstream program ahead of schedule (700 efficiency initiatives identified)
- Downstream and Corporate on track.

More than 50% of the efficiency plus synergies target in 2018 to be achieved in 2016

Key strategic lines 2016-2020

Synergies from Talisman integration are already being delivered

// € 300M in 2016 of which 90% already captured //



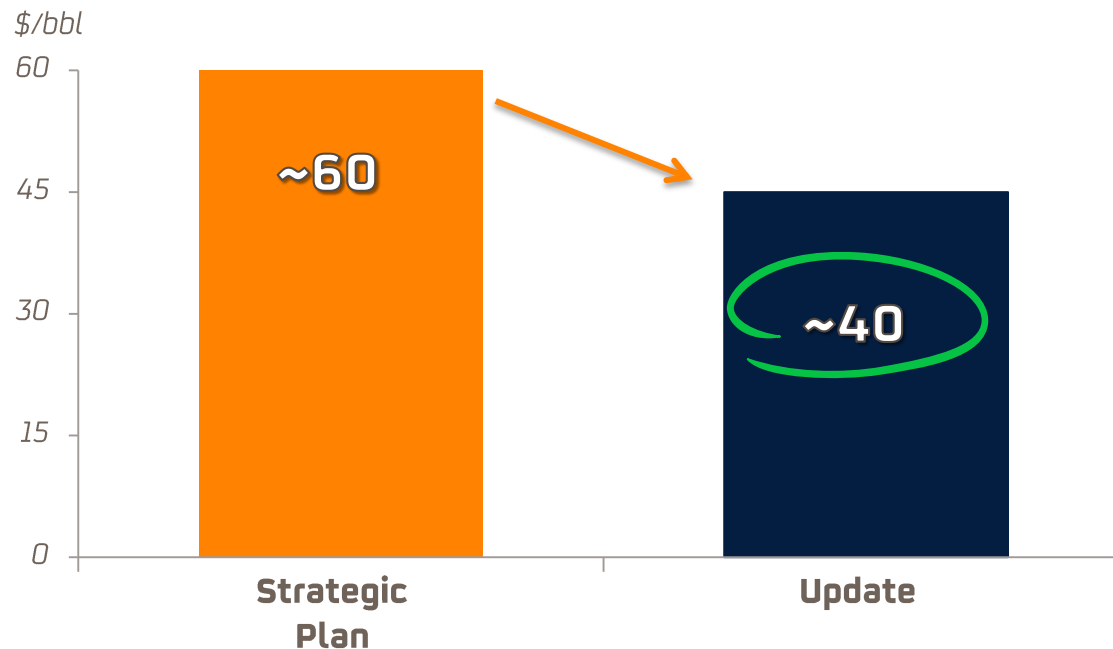
- **Finance:** repurchase of Talisman bonds and joint financial optimization
- **People and Organization:** workforce and contractor reduction from overlaps
- **IT:** application & infrastructure rationalization
- **Exploration:** highgrading of Talisman portfolio
- **General services:** joint insurance program

Repsol increases recurrent synergy target derived from Talisman Integration up to \$ 400 M pre-tax

Key strategic lines 2016-2020

Breakevens

// Group FCF breakeven after dividends and interests (2016-2017)^[*] //



Resilience: \$40/bbl free cash flow breakeven after dividend and interests

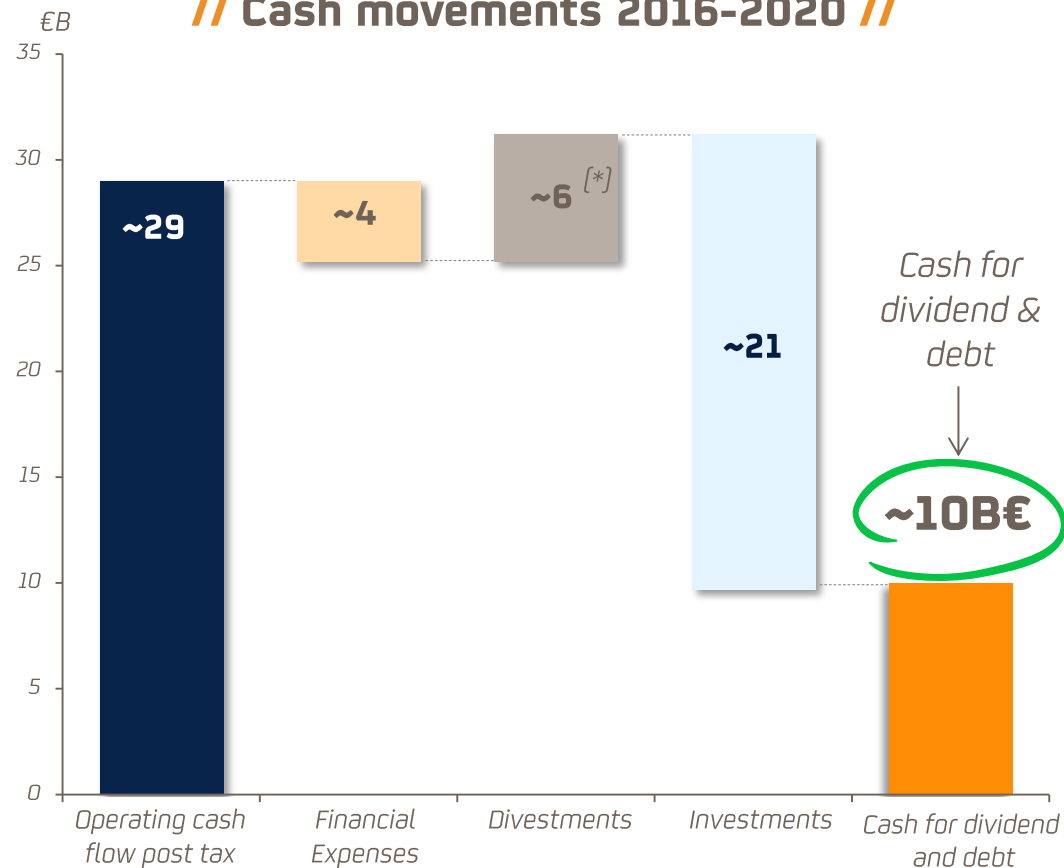
[*] Scenario used to estimate breakevens (Stress case): Brent price of 40 \$/bbl for 2016 – 2017, and 50 \$/bbl flat 2018 – 2020; HH price of \$2.6/Mbtu for 2016 – 2017, and 3.5 \$/Mbtu 2018 – 2020; Repsol refining margin indicator of 6.9 \$/bbl for 2016 and 6.4 \$/bbl from 2017 onwards. Breakeven does not include any proceeds from divestments, with the exception of the piped LPG sale already accomplished in 2015.

Repsol's Base case is: Brent price of 40, 55, 65, 75 and 85 \$/bbl from 2016 to 2020 respectively, HH price of 2.6, 3.2, 3.7, 4.2, 4.8 \$/Mbtu from 2016 to 2020 respectively and Repsol refining margin indicator of 6.9 \$/bbl for 2016 and 6.4 \$/bbl from 2017 onwards.

Key strategic lines 2016-2020

Self-financed Strategic Plan even under the stress scenario

// Cash movements 2016-2020 //



- Reduction of our investment budget in 2016 below €4B
- Investment reduction for 2016 and 2017 around €1.8B
- Acceleration of efficiency and synergy target in 2016 → €1.4B
- Reduction of Group FCF breakeven to 40\$

Sensitivities [5 years accumulated]	FCF	Adj. Net Income
Brent +/- \$5/bbl	€1.5B -€1.5B	€1.3B -€1.3B
Henry Hub +/- \$0.5/Mbtu	€0.8B -€0.8B	€0.6B -€0.6B
Refining Margin +/- \$1/bbl	€0.8B -€0.9B	€1.1B -€1.1B

[*] The 2017 target has been already reached. As of September 2016, €4.8B of divestments have been delivered



Progress of Strategic Plan

3

Investment in 2016

- ✓  **Exploration**
- ✓ *Deferral of non-critical investments*
- ✓ *Capture of sector wide deflation*
- ✓ **Re-visit on-going development projects**

<€3.9B

Efficiency & Synergies

- ✓ *Target represents more than half of the 2018 objective:*
 - ✓ **Upstream:** 9M16 achieved more than 50% of our full year objective.
 - ✓ **Downstream:** in line with our targets
 - ✓ **Corporation:** in line with our targets

>€1.4B^(*)

Cash Neutrality break-even

- ✓ **Investment reduction**
- ✓ **Opex efficiency targets**
- ✓ **Synergies capture**

~40\$/bbl

Progress of Strategic Plan

Strategic Commitments Follow up

Efficiency & Synergies Program



	Target 2016	2016 Estimate
Synergies	0.2	0.3
Efficiencies	0.9	1.1
Total [B€]	1.1	1.4

Investment Flexibility



Repsol Investment [B€]

	Target 16-17	'16 YTD
	3.9	2.3

Divestments & Management Portfolio



	Target 16-17	'16 YTD
Divestments [B€]	3.1	4.8^[1]
Production [kboed]	~700 ^[2]	694

Value & Resilience



CF Neutrality BE [\$ / boe]

	Target	'16 YTD
	~40	46
E&P FCF BE [\$ / boe]^[3]	~65	62

[1] Includes agreed transactions and other operations.

Finance Commitments



Investment Grade

	Target	Actual
	Maintain	Maintain

Portfolio management



GNF

Sale of a 10% stake in Gas Natural Fenosa to Global Infrastructure Partners (“GIP”)

- Around €1.9bn of proceeds.
- The capital gain that this disposition generates is approximately 246 million euros.



**Wind
Power**

Sale of our offshore wind power business in the UK for 238 million euros

- After tax capital gain of 109M€



CLH

Sale of Repsol's 10% stake in CLH

- We sold our stake in CLH for 325 million Euros
- Around 300 million Euros of capital gains



**Piped
LPG**

Sale of the Piped LPG business for 788 M€

- Generating an estimated pre-tax capital gain of ~470 M€
- Will be cashed-in mostly in 2016. Capital gains also to be booked mainly in 2016



**Peru &
Ecuador
LPG**

Sale LPG businesses in Peru and Ecuador

- Agreement with Abastible company totalling 335 million dollars transaction
- A multiple of approximately 8 times EBITDA



**Alaska
dilution**

Agreement with our partner Armstrong to dilute our position in North Slope

- Positive impact on our cash flow of around 700 million Euros



**E.F.
Gudrun**

Eagle Ford divestment and acquisition of Norwegian producing assets

- Significant improvement in the cash flow generation in 2015-2017
- Improvement of operations thorough the nomination of a single operator



Yme

Transfer of our 60 per cent stake in the Yme field to OKEA

- Saving 200 million euros of decommissioning costs in the 2016-2020 period



**TLM
Bonds**

Repsol amortizes part of TLM's debt and reduces its financing costs by >80M\$/year

- Repsol amortizes TLM bonds in the amount of approximately 2.7 billion dollars
- Total capital gain of approximately 300 M\$ pre tax

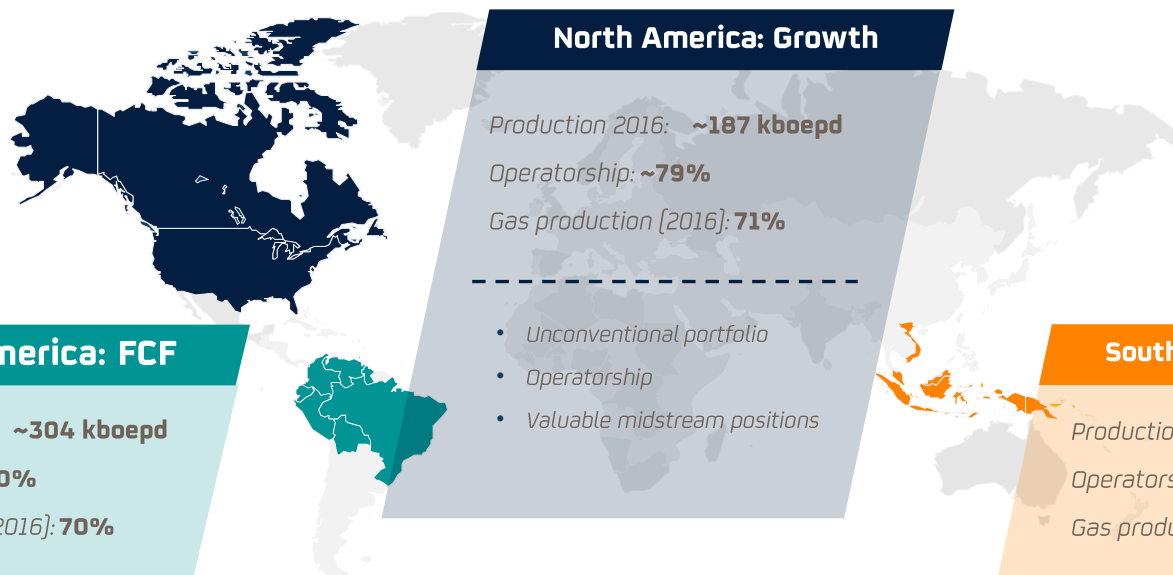


Upstream

4

UPSTREAM

3 core regions in the portfolio



Latin America: FCF

Production 2016: **~304 kboepd**

Operatorship: **~20%**

Gas production [2016]: **70%**

- Regional scale
- Exploration track record
- Cultural fit

North America: Growth

Production 2016: **~187 kboepd**

Operatorship: **~79%**

Gas production [2016]: **71%**

- Unconventional portfolio
- Operatorship
- Valuable midstream positions

SouthEast Asia: FCF & Growth

Production 2016: **~102 kboepd**

Operatorship: **~37%**

Gas production [2016]: **77%**

- Self-financed growth
- Relationship with governments/NOCs
- High potential exploration blocks

Main Figures

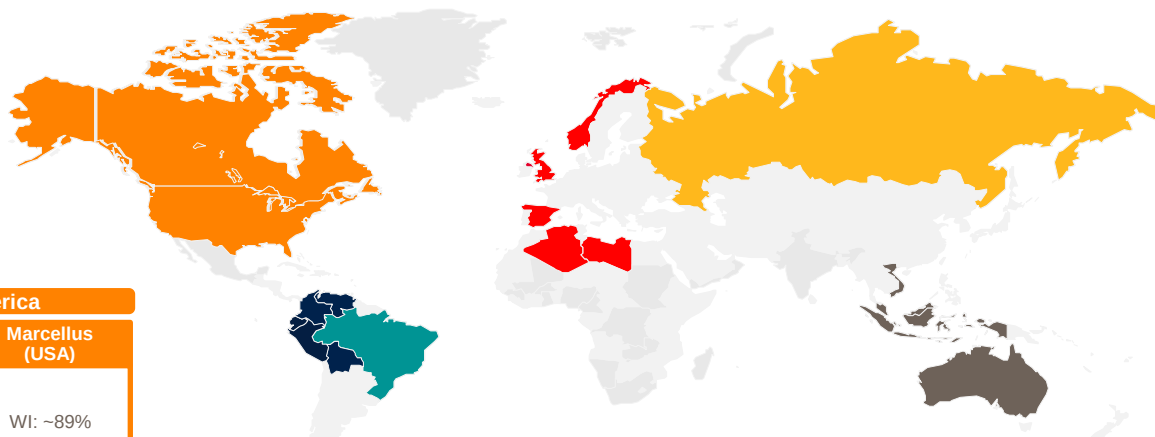
- **Current Production** **~ 700 Kboepd**
- **1P Reserves (*)** **2,373 MMboe**

NOTE: Europe, Africa & Brazil ~ 112 kboepd

[*] As at 31/12/2015

UPSTREAM

An extensive pipeline of organic opportunities



North America

Eagle Ford (USA)

WI: ~31% in basin and 37% in JV

Marcellus (USA)

WI: ~89%

Duvernay (Canada)

WI: 100%

GoM / Mid-continent (USA)

WI: 28%/~11%

Brazil

Sapinhoa (former Guara)

WI: 15%

Lapa (former Carioca)

WI: 15%

Latin America

M. - Huacaya (Bolivia)

WI: 37.5%

Carabobo – AEP (Venezuela)

WI: 11%

Cardon IV (Venezuela)

WI: 50%

Kinteroni + Sagari (Peru)

WI: 53.8%

Akacias (Colombia)

WI: 45%

Africa & Europe

Reggane (Algeria)

WI: 29.25%

MonArb / Flyndre Cawdor (UK)

WI: 30% Redevelopment

SouthEast Asia

PM3, Kinabalu (Malaysia)

WI: 41.4% PM3*
WI: 60% K

C. & J. Merang (Indonesia)

WI: 36% C / 25% JM

Red Emperor (Vietnam)

WI: 46.8%

// Exploration //

Contingent resources

- Unconventional North America
- Brazil: Campos-33, Sagitario
- Russia: Karabashky
- Colombia: CP09 & Niscota
- Alaska: Colville High
- GOM: Leon
- Indonesia: Sakakemang
- Vietnam: Red Emperor extension
- Kurdistan
- PNG: PDL10

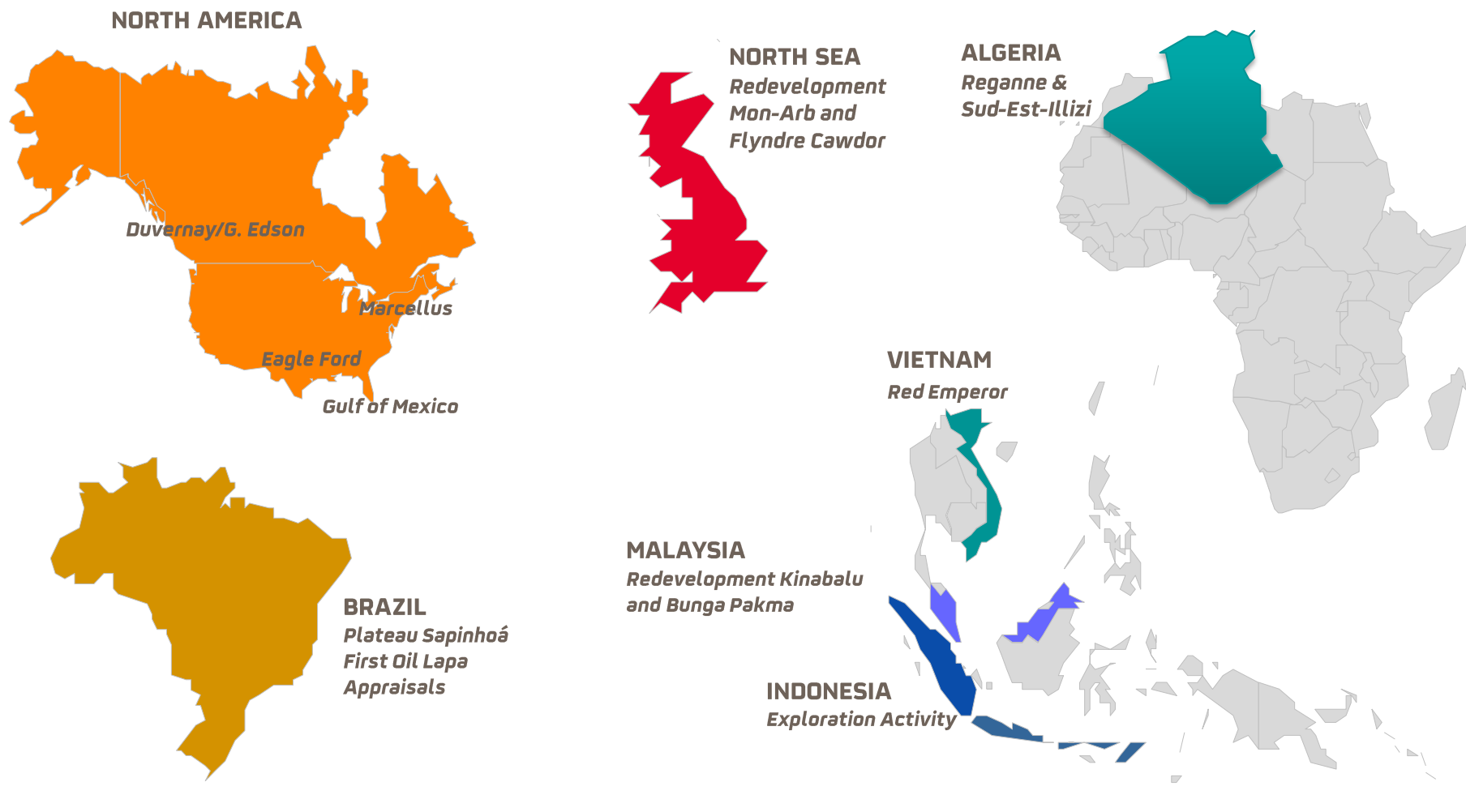
Prospective resources

- Brazil: Santos Basin & Espirito Santo
- Colombia: RC11, RC12 & Tayrona
- Unconventional North America
- GOM
- Peru
- Guyana
- Angola
- Romania
- Portugal
- Norway
- Indonesia
- Malaysia
- Vietnam
- PNG
- Bulgaria

“As is” organic portfolio potential of more than 900 kboepd

UPSTREAM

Projects activity in 2016



* Additional exploration activity in Angola, Romania, Bulgaria and PNG.

Operational activity. Development projects

Brazil: Sapinhoá & Lapa

- **Sapinhoá:** Plateau reached in second half of 2016
- **Lapa:** First oil is expected in 4Q16 (ahead of schedule).

UK: MonArb & Flyndre/Cawdor

- First oil expected in the first half of 2017

Malaysia: Bunga Pakma & Kinabalu

- First production projected for 2018 and 2019 respectively

Vietnam: Red Emperor

- Project taken advantage of falling industry costs
- First production is planned for end of 2019

USA: Marcellus

- Higher production YoY.
- Cash breakeven close to \$2/Mbtu
- Cash generative at current prices

Peru: Kinteroni & Sagari

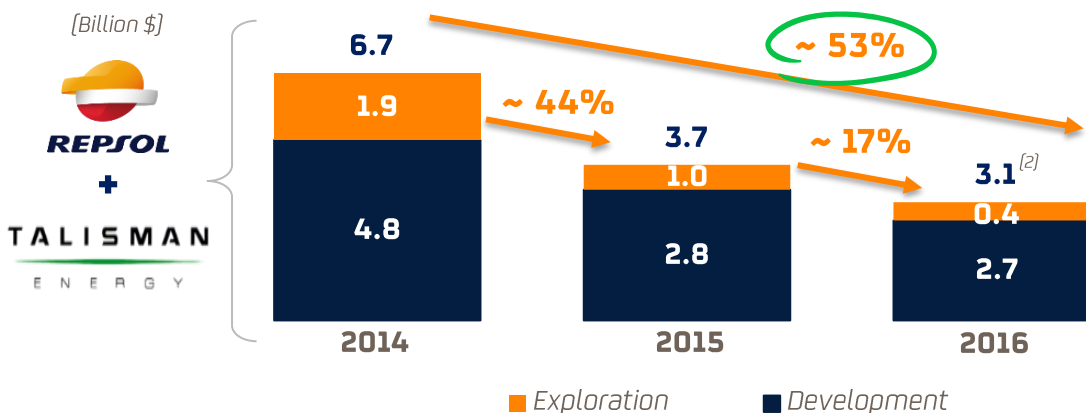
- Production from **Kinteroni** increased in April to 160 million square cubic feet of gas per day
- In **Sagari** first gas planned for 2018.

T&T: Juniper

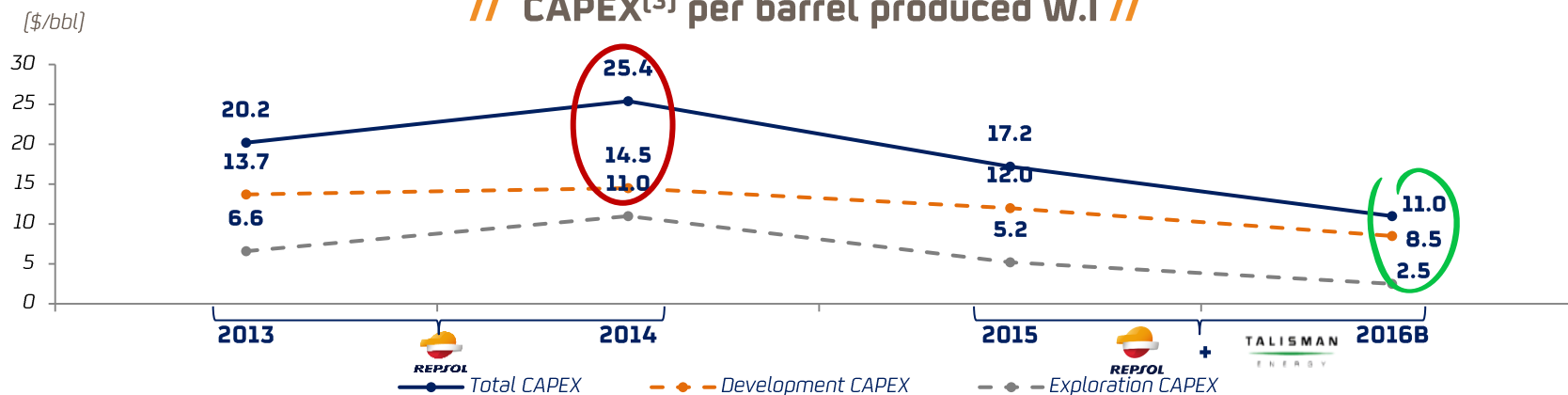
- Start-up is planned for 2017.
- This offshore shallow water project will reach peak production of 95 Kboed (Repsol owns 30%)

Portfolio management: Flexibility to optimize capital allocation

// Upstream Investments^[1] //



// CAPEX^[3] per barrel produced W.I //



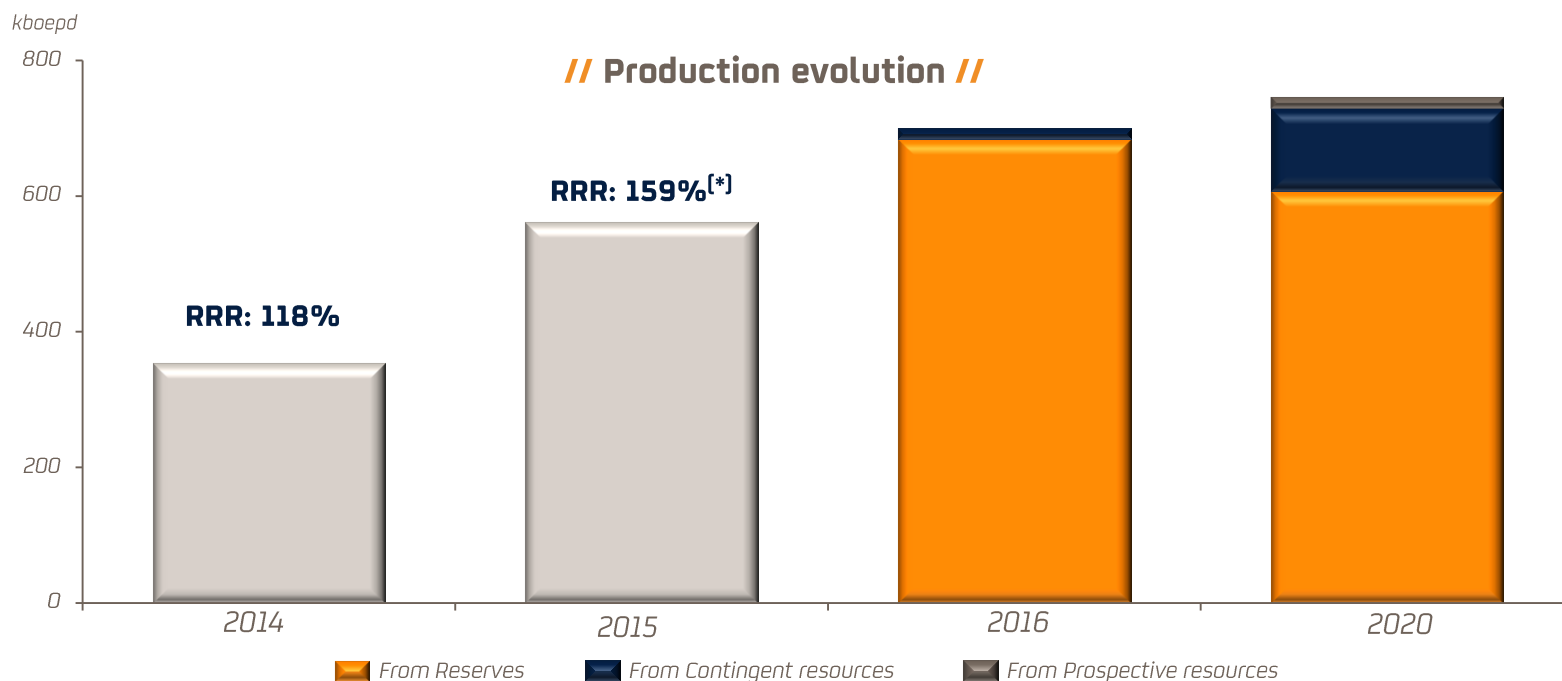
[1] Investment excluding G&G and G&A from exploration and including efficiencies

[2] 2016 Investment € 2.9 Bn [exchange rate 1.07 \$/€]

[3] CAPEX including G&G and G&A from exploration and including efficiencies

Portfolio management: Capex

Capex optimization will have no impact on production because of the previous investment cycle from Repsol's legacy assets (Average RRR 2011-2013: 214 %)



Production delivered from current reserves and resources

E&P Cost Efficiency Program

// Levers //

Business units [Opex & Operational Capex]

- Technical standardization
- Operational uptime increase
- Procurement & logistics optimization
- Organizational right-sizing

Large capital projects

- Post -FID projects: Efficiency gains, scope challenge
- Pre-FID projects: Lean and cost-efficient engineering and supply chain design, collaborative approach with contractors, integrated project execution, ...

Exploration & drilling

- Simplification of geological targets, coring, testing
- Well design standardization
- Planning and execution efficiencies
- Procurement & logistics optimization
- Organizational right-sizing

Support functions

- Ongoing analysis of added value for every task
- Organization right-sizing
- Optimize support functions

**€1.1 B/y
savings
by 2018**

**~€0.6 B/y
Capex**

+

**~€0.5 B/y
Opex**

**More than 50% of the efficiency target in 2018 to be achieved in 2016
~€0.6 B/y savings by 2016.**

Examples of improvements in Talisman legacy assets

UK

Improved Recovery Factor:

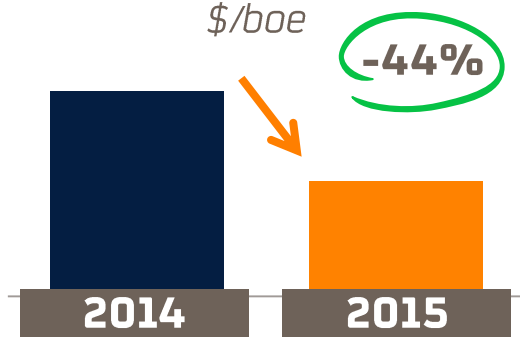
- Develop a prioritized inventory of qualifying capital projects to be used in the asset strategy definition.

Improved Operational Efficiency:

- Contribute to the stretch objective of TSEUK producing >50kboe/d, with significant improvement in the per barrel profitability.
- Optimize Capex and Opex.

Unit Operating Cost

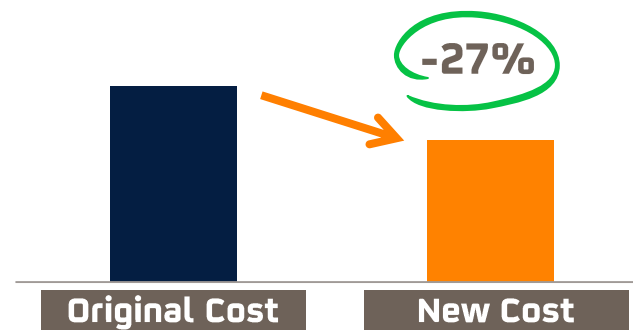
\$/boe



MARCELLUS

Marcellus Fracking pricing:

Marcellus frac cost per stage
USD Thousands/year



Marcellus commercialization:

- Practice of **selling excess capacity** has been **replaced with purchase of gas from 3rd parties**, leveraging Repsol Trading capabilities in North America.
- Lower effective transport cost through positive net revenues from buy/sell margins, underpinning business profitability.



Downstream

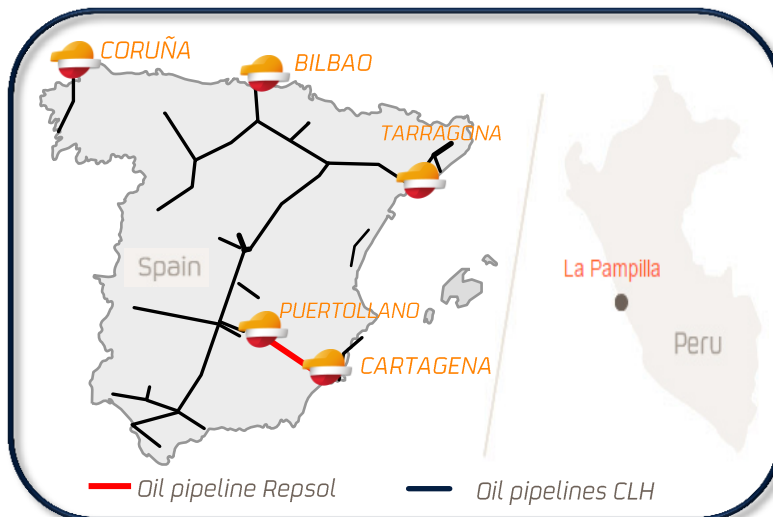
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DOWNSTREAM

Sustainable cash flow generator

Refining

- ~1 million barrels of refining capacity per day.
- Top quartile position among European peers along the cycle.
- 63 % FCC equivalent.
- 5 refineries optimized as a single operation system.



Petrochemicals

- All three sites are managed as a single petrochemical hub
- Chemical sites and crackers strategically located to supply Southern Europe and Mediterranean markets.
- Logistic flexibility to enhance competitive feedstock imports at Tarragona and Sines.



Marketing

- 4,716 service stations throughout Spain, Portugal, Peru, and Italy.



- 3,585 service stations in Spain → 70% have a strong link to the company and 29% directly managed.
- Marketing activity also includes other sales channels and the marketing of a wide range of products, including aviation fuels, lubricants, asphalts, base oils, paraffin and derivatives.

LPG

- One of the leading retail distributors of LPG in the world, ranking first in Spain and is of the leading companies in Portugal.
- We distribute LPG in bottles, in bulk and AutoGas.
- Bottled LPG sales, through a network of 212 distribution agencies, accounted for over 62% of total retail sales of LPG in Spain in 2015.

Trading and G&P

- G&P: transportation, marketing, trading and regasification of liquefied natural gas.
- Trading & Transport: trading and supply of crude oil and products



DOWNSTREAM

Downstream to provide sustainable value

Maximize
performance

- *Taking advantage of the integration between refining and marketing businesses with focus on reliability*

Capital discipline

- *Discipline in capital allocation*
- *Divestments of non-core assets for value creation*

Margin improvement
&
Efficiency Program

- *Optimizing integrated margin across businesses*
- *Strong focus on reducing energy cost and CO₂ emissions*

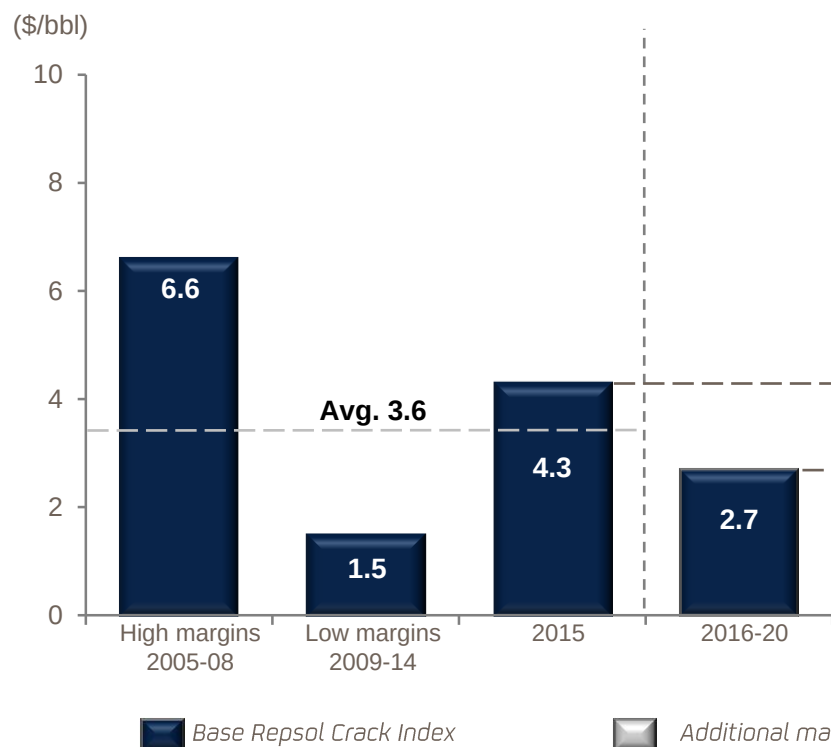
Objective to generate FCF ~ €1.7 B/y (average 2016-2020)

DOWNSTREAM

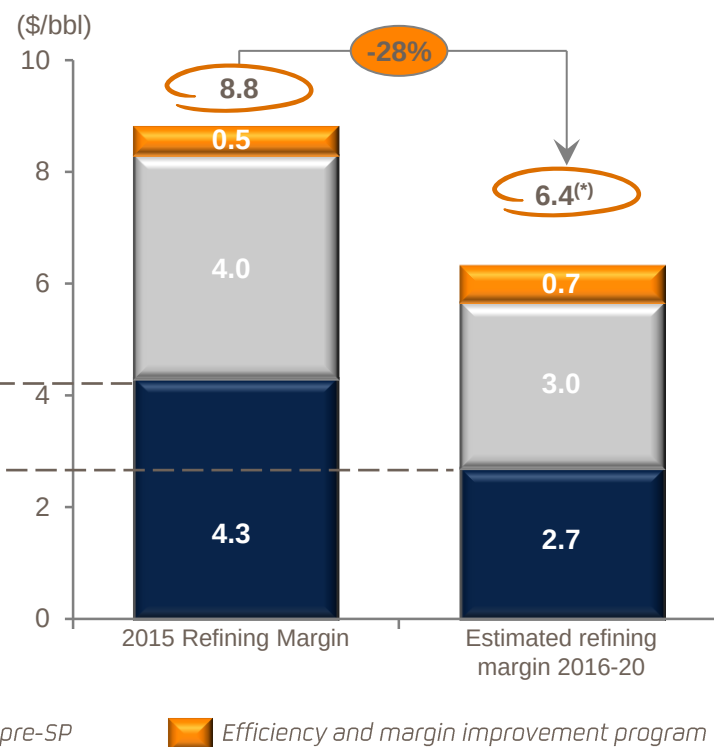
Repsol's refining margin indicator evolution

Margins back to a mid cycle scenario

Base Repsol Crack Index¹ 2005-2020



Repsol Refining margin index evolution



¹ Without taking into account margin from projects and efficiency improvement program

Note: Since the start up of the Bilbao and Cartagena projects, the premium went up from 1.6\$/bbl in 2012 to 2.8\$/bbl in 2014 and 4.3\$/bbl in the first three quarters of 2015

[*] 2016 Budget assumption : 6.9 \$/bbl

DOWNSTREAM



Fundamentals support sustained Repsol refining margins

Lower Opex

- ✓ Lower oil and gas prices

Growing refined products demand

- ✓ Average demand growth of 1.2% for 2016-2020 on top of strong 2015 demand
- ✓ Spain fuels demand growth at 4% in 2015

European refineries at high utilization of effective capacity

- ✓ Lower EU effective capacity due to low maintenance activity in recent years
- ✓ Low Brent-WTI and NBP-HH gaps and low \$/€ exchange rate

Restarts unlikely in EU

- ✓ Restarts unlikely due to required investment in working capital and fixed costs with long-term uncertainties remaining for less competitive refineries in EU

Refining project delays and cancellations

- ✓ Capacity-addition delays and cancellations due to stressed cash position of integrated companies and NOCs

Demand vs. effective capacity tighter than previous years

- ✓ Capacity additions offset by growing demand

Light-Heavy differentials

- ✓ Marpol ⁽¹⁾ increases diesel demand, while lowering fuel oil demand and price
- ✓ Large increase in production of heavy crudes

1 Marpol: International convention for the prevention of pollution from ships.

DOWNSTREAM

Downstream efficiency and margin improvement program

~€0.5 B/y from Downstream efficiency improvement in 2018

// Projects //

// Levers //

// EBIT increase by 2018 //

Refining

- Energy cost reduction
- Improved planning to increase crude supply flexibility
- Operations optimization including fixed-cost reductions
- Increased asphalt production in Peru

~€250 M/y

Integrated margin

- Optimization of integrated margin across the value chain with: optimization of crackers supply, processing challenging crude...

~€100 M/y

Commercial businesses

- Network structure optimization
- Logistics and planning improvements

~€100 M/y

Chemicals

- Operational improvement focused on raw material flexibility and facilities reliability
- Optimization of pricing strategy

~€50 M/y

**Total target
of ~€0.5 B/y**

Downstream efficiency program on track: ~€0.2 B/y savings by 2016

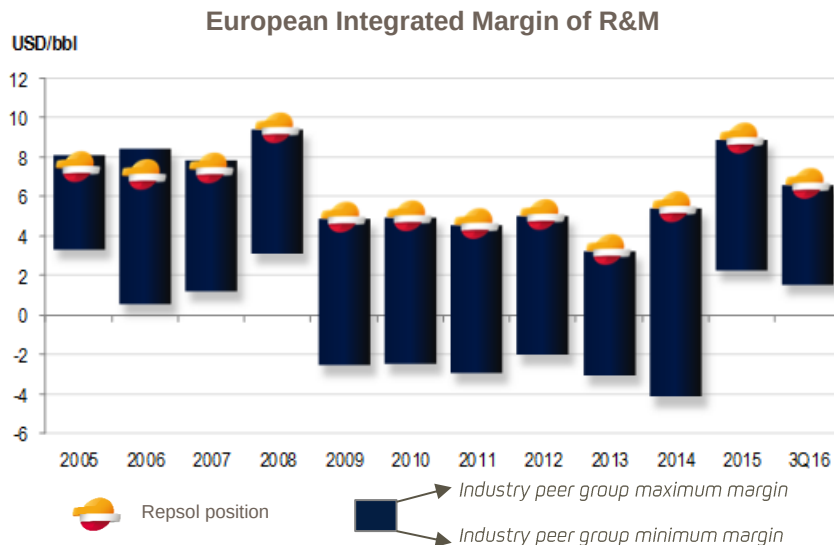
DOWNSTREAM

2016-2020 Downstream strategy

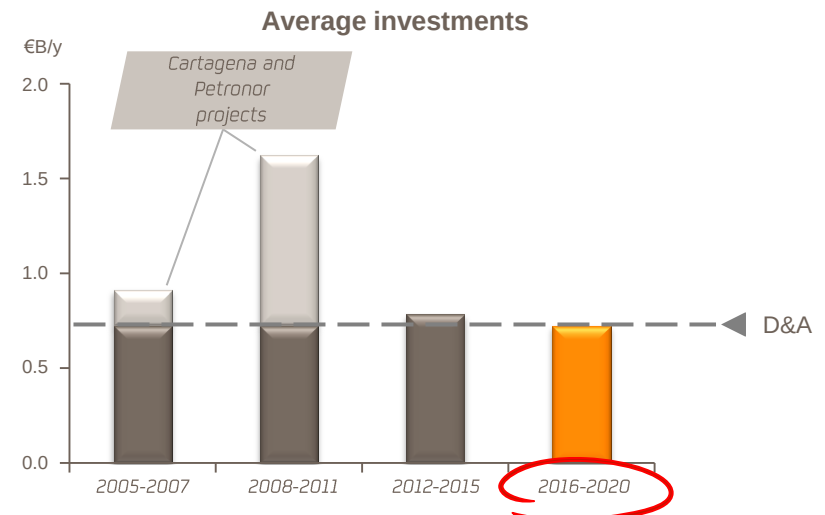
Maximizing value and cash generation leveraged on fully invested assets

// Sustainable value from quality assets //

Repsol in leading position among european peers



// Investment discipline //



Downstream resilience reinforced by commercial business integration with industrial businesses

Note: Integrated R&M margin calculated as CCS/LIFO-Adjusted operating profit from the R&M segment divided by the total volume of crude processed (excludes petrochemicals business) of a 9-member peer group.

Based on annual reports and Repsol's estimates. Source: Company filings.

Peers: 2015: Eni, Total, Cepsa, Galp, Saras, OMV, MOL, Neste Oil, Hellenic // 2014 and previous: Eni, Total, Cepsa, Galp, Saras, OMV, MOL, PKN Orlen, Hellenic.

**gasNatural
fenosa**



Gas Natural Fenosa

6

Strong profitability with long term vision

20% of valuable stake in a leading gas & power company

Stable dividend with growth potential (*)

**Strong profitability performance
(well above wacc and not linked to oil price)**

**Provides strategic optionality for stronger role of gas and
renewables in energy mix**

Liquid investment that provides financial optionality



Financial outlook

7

**Sound track record
in managing adverse
conditions**

**Resilient Plan with
stronger business profile**

**Conservative
financial policy**



Commitment to reduce debt and maintain investment grade

The three Rating Agencies, Standard & Poor's, Moody's and Fitch, confirmed and maintained our ratings, BBB-, Baa2 and BBB respectively.

**Commitment to maintain shareholder compensation
in line with current company level**

Business Resilience

// Despite the challenging environment Repsol's EBITDA has remain unchanged//

Brent price [\$/bbl]	Average 9M2015	Average 9M2016	Refining margin [\$/bbl]	Average 9M2015	Average 9M2016
	55.3	41.9		8.9	6.0

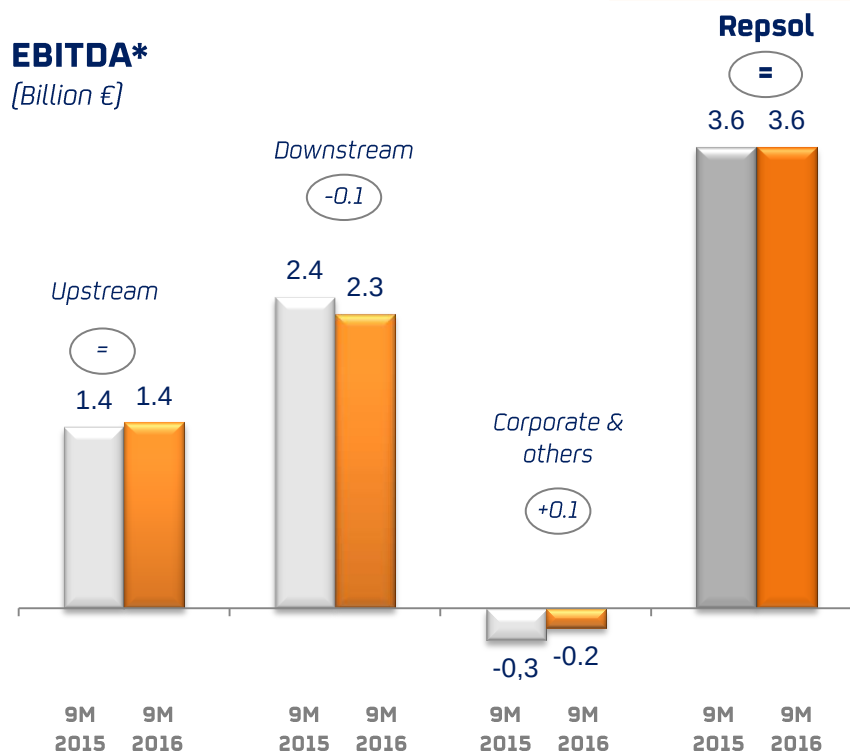
Repsol's performance in 2016 better than its Peers thanks to:

Upstream: Lower cash breakeven

Downstream: Higher integrated refining margin

Group FCF breakeven after dividend and interest reduced from 60\$/bbl to 40\$/bbl

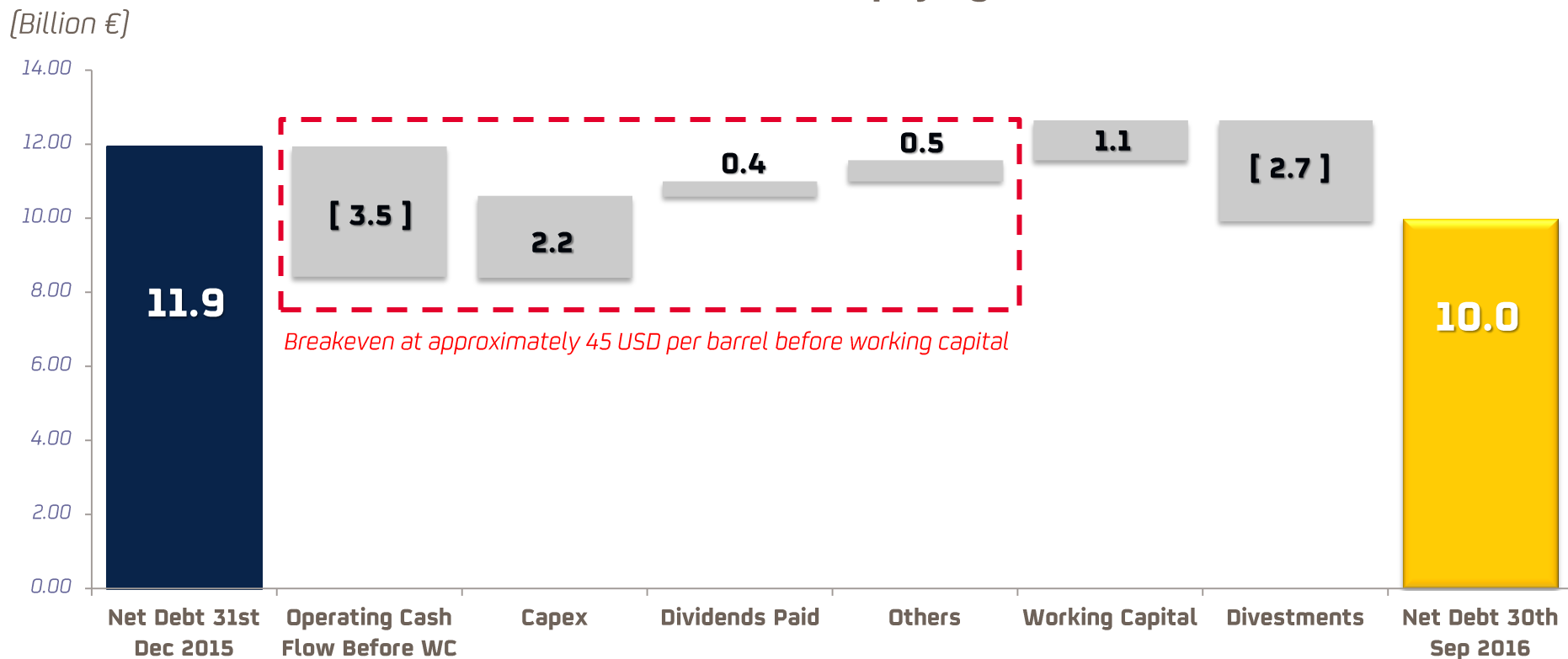
EBITDA*
(Billion €)



[*] EBITDA does not include G&G expenses (€148M in 2016 and €165M in 2015)

9M2016 Net Debt evolution

// Net Debt Evolution after paying dividends //



Financial outlook

Sources of liquidity as of 30th Sep 2016

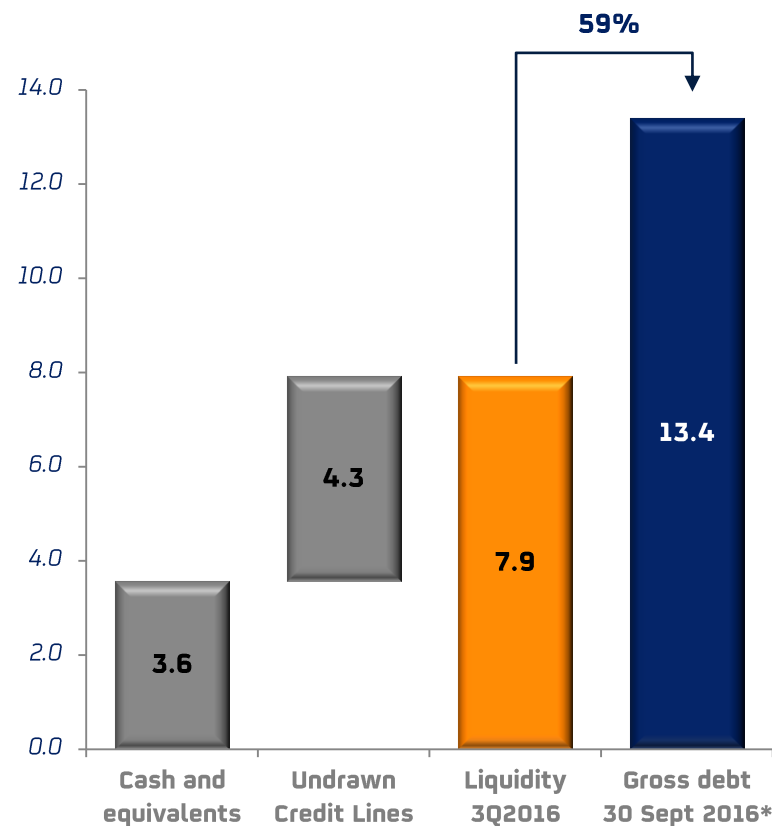
[Million €]

Cash and Equivalents	3,572
Total Unused Committed Credit Lines	4,347
Total Liquidity Available	7,919

[Million €]

	Structural	Operating	TOTAL
Committed Credit Lines	3,909	618	4,527
Used		[180]	[180]
Available	3,909	438	4,347
	90%	10%	100%

Available Structural credit lines represent 90% from total committed credit lines

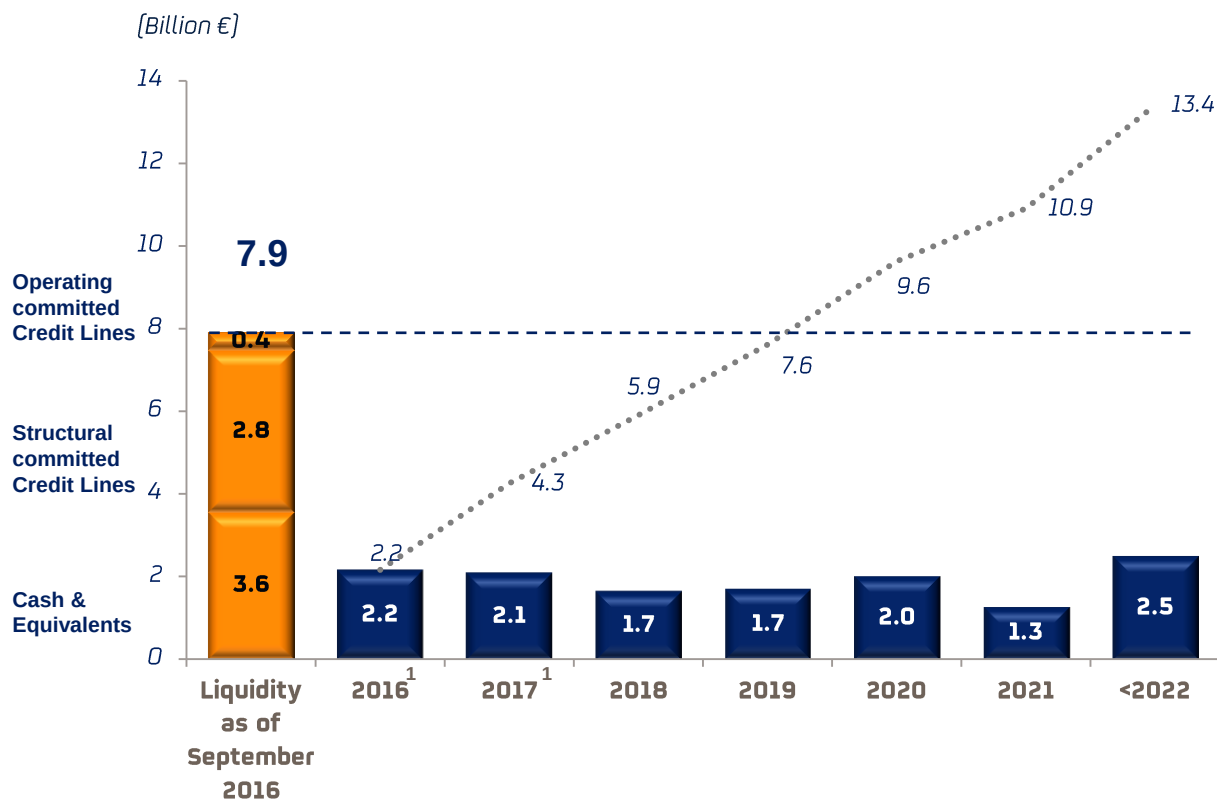


Strong liquidity position represents 59% gross debt

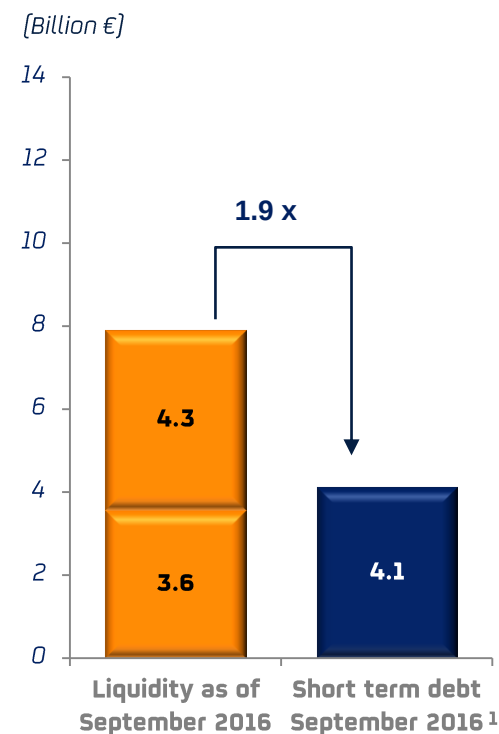
[*] Gross debt excludes interests and derivatives € 0.24 billion

Financial outlook

Strong liquidity coverage



Liquidity covers
long term debt maturities beyond 2019



Liquidity exceeds 1.9x
short term maturities

1. Excluding interest and derivatives € 0.24 billion.

Delivery of Commitments

Divestments

- *Piped Gas Business, Offshore Wind, TSP T&T*
- *E&P portfolio management: Alaska, Norway*

GNF monetization

- *Sale of 10% participation in GNF*

Dividend

- *Repsol dividend reduction*
- *Scrip dividend*

Synergies and Efficiencies

- *Efficiencies and synergies accelerated*

Debt reduction

- *Debt reduced in €1.9Bn as of September 2016*

Maintenance of investment grade is fundamental to our long term strategy



2016 Outlook

8

- ✓ **Divestment program** progressing ahead of schedule, transactions worth **~€5 billion** announced since start of strategic plan.
- ✓ **Efficiency and Synergy** project set to deliver **€1.4 billion** in benefits in 2016.
 - ✓ Savings are being delivered faster than originally expected
 - ✓ On track to deliver on longer term strategic targets
- ✓ Significant reduction in **Net Debt** by end 3Q, business is cashflow breakeven at **~\$45 per barrel**
- ✓ **Upstream** business profitable at the operating level through the last 2 quarters
 - ✓ Capex optimization and cost control on track for full year delivery
 - ✓ Production volumes in line with Strategic Plan at **~700,000 barrels** per day average for 2016.
- ✓ **Downstream** forecasted to deliver ~€3 billion free cash flow in 2016
 - ✓ Return to strong margins so far in 4Q
 - ✓ **Refining**, major **maintenance program** for 2016 **completed**, indicator premiums recaptured

Investor Update 3Q 2016

Repsol Investor Relations



REPSOL



2016-2020 Value & Resilience